PUBLIC DISCLOSURE COPY

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| A | For the | 2023 calend | lar year, or tax year beginning | , 20 | 23, and end | ling | | | , 20 | | | | | |
|--------------------------------|--|----------------|--|---|----------------|-----------|------------------------|--|-----------------------------|---------------|--|--|--|--|
| В | Check if a | applicable: | C Name of organization UNITED | STATES ENDOWMENT FOR F | FORESTRY | | | D Empl | oyer identification | number | | | | |
| | Address | change | Doing business as | | | | | | 20-5583324 | | | | | |
| | Name cha | ange | Number and street (or P.O. box in | f mail is not delivered to street addre | ess) | Room/s | suite | E Teleph | hone number | | | | | |
| | Initial retu | ırn | 10 S. ACADEMY ST. STE 101 | | | | | | (864) 233-7646 | 1 | | | | |
| | Final retur | n/terminated | City or town, state or province, c | ountry, and ZIP or foreign postal co | de | | | | | | | | | |
| | Amended | l return | GREENVILLE, SC 29601 | | | | | G Gross | receipts \$ 19 | ,543,568 | | | | |
| | Application | on pending | F Name and address of principal of | ficer: PETER C. MADDEN | | ŀ | H(a) Is this a gro | oup return fo | or subordinates? 🔲 Y | es 🔽 No | | | | |
| | | | SAME AS C ABOVE | | | H | H(b) Are all su | are all subordinates included? Yes No | | | | | | |
| ı | Tax-exen | npt status: | ✓ 501(c)(3) |) (insert no.) | 1) or 527 | , | If "No," a | attach a li | st. See instructions | i. | | | | |
| J | Website: | WWW.US | ENDOWMENT.ORG | · | | H | H(c) Group e | xemption | number | | | | | |
| K | Form of o | rganization: 🔽 | Corporation Trust Associa | ation Other | L Year of for | mation: | 2006 | M State | of legal domicile: | DE | | | | |
| Р | art I | Summa | y | | | | | | | | | | | |
| | 1 | Briefly des | cribe the organization's miss | sion or most significant activ | ities: TO A | DVANC | CE POSITI\ | /E CHAI | NGE FOR THE | | | | | |
| Se | | NATION'S \ | WORKING FORESTS AND FOR | REST-RELIANT COMMUNITIES | S | | | | | | | | | |
| Activities & Governance | 2 Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. | | | | | | | | | | | | | |
| Veri | 2 | Check this | box | liscontinued its operations o | or disposed | of mo | re than 25 | % of it | ts net assets. | | | | | |
| ő | 3 | Number of | voting members of the gove | erning body (Part VI, line 1a) | | | | 3 | | 15 | | | | |
| ∞ŏ | 4 | Number of | independent voting membe | rs of the governing body (Pa | art VI, line 1 | lb) . | | 4 | | 14 | | | | |
| ţį | 5 | Total numb | er of individuals employed i | n calendar year 2023 (Part \ | /, line 2a) | | | 5 | | 14 | | | | |
| ξΞ | 6 | Total numb | er of volunteers (estimate if | necessary) | | | | 6 | | 15 | | | | |
| Ac | 7a | Total unrela | ated business revenue from | Part VIII, column (C), line 12 | 2 | | | 7a | | 0 | | | | |
| | b | Net unrelat | ed business taxable income | from Form 990-T, Part I, lin | ne 11 | | | 7b | | 0 | | | | |
| | | | r | Current Ye | ar | | | | | | | | | |
| Ф | 8 | Contributio | ns and grants (Part VIII, line | 1h) | | | 10,8 | 59,388 | 16 | 5,252,712 | | | | |
| eun | 9 | Program se | ervice revenue (Part VIII, line | 0 | | 0 | | | | | | | | |
| Revenue | 10 | Investment | income (Part VIII, column (A | A), lines 3, 4, and 7d) | | | 3,5 | 23,750 | 2 | 2,641,815 | | | | |
| - | 11 | Other reve | nue (Part VIII, column (A), line | es 5, 6d, 8c, 9c, 10c, and 1 | 1e) | | 5 | 47,583 | | 649,041 | | | | |
| | + | | ue-add lines 8 through 11 (r | • | | | 14,9 | 30,721 | 19 | 9,543,568 | | | | |
| | | | similar amounts paid (Part I | 20,815 | 18 | 3,783,718 | | | | | | | | |
| | | | aid to or for members (Part I) | | 0 | | | | | | | | | |
| es | 15 | | her compensation, employee | | 36,610 | 4 | ,823,581 | | | | | | | |
| Expenses | 16a | | al fundraising fees (Part IX, c | | 0 | | 0 | | | | | | | |
| ă | b | | aising expenses (Part IX, col | | 0 | | | | | | | | | |
| ш | 17 | | nses (Part IX, column (A), lin | | | | | 28,371 | 3 | 3,534,519 | | | | |
| | 1 | • | nses. Add lines 13–17 (must | • | , | | | 85,796 | | 7,141,818 | | | | |
| | | Revenue le | ss expenses. Subtract line 1 | (7,5 | 55,075) | (7, | ,598,250) | | | | | | | |
| Net Assets or Fund Balances | | | | | | Begin | ning of Curr | ent Year | End of Ye | ar | | | | |
| set | 20 | | , , | | | | 283,1 | 24,174 | 300 |),985,916 | | | | |
| at Age | 21 | | (,) | | | | 11,1 | 92,824 | 10 |),639,473 | | | | |
| _ | | | or fund balances. Subtract I | ine 21 from line 20 | | | 271,9 | 31,350 | 290 |),346,443 | | | | |
| | art II | | re Block | | | | | | | | | | | |
| | | | I declare that I have examined this e. Declaration of preparer (other than | | | | | | my knowledge and | belief, it is | | | | |
| tiu | ic, con cot, | , and complete | 2. Decidation of preparer (other than | r omeer, is based on an imormation | or willon prop | uici ilus | I I | igo. | | | | | | |
| C: | an l | | | | | | | | | | | | | |
| Sign | | Signature | | | | | Dat | е | | | | | | |
| He | ere | | MADDEN, PRESIDENT/CEO | | | | | | | | | | | |
| | | | int name and title | T | | I _ | | | T | | | | | |
| Pa | iid | 1 | preparer's name | Preparer's signature | | Date | | Check | if PTIN | | | | | |
| | eparei | r AMY BIB | | AMCY BIBBY | | 11/14/2 | | self-emp | 7 1 00 1 | | | | | |
| | se Only | Firm's nan | | | | | Firm's | | 44-016026 | | | | | |
| | | Firm's add | | T , ASHEVILLE, NC 28806 | , | | Phone | e no. | (828) 254-22 | | | | | |
| _ | - | | his return with the preparer | | | | | | | <u> </u> | | | | |
| For | Paperw | ork Reduct | ion Act Notice, see the separa | ate instructions. | Cat | . No. 112 | 282Y | | Form 9 | 990 (2023) | | | | |

| Part | | |
|------|--|-------------|
| | Check if Schedule O contains a response or note to any line in this Part III | . 🗸 |
| 1 | Briefly describe the organization's mission: | |
| | THE ENDOWMENT WORKS COLLABORATIVELY WITH PARTNERS IN THE PUBLIC AND PRIVATE SECTORS TO ADVANCE | |
| | SYSTEMIC, TRANSFORMATIVE, AND SUSTAINABLE CHANGE FOR THE HEALTH AND VITALITY OF THE NATION'S | |
| | WORKING FORESTS AND FOREST RELIANT COMMUNITIES. | |
| 2 | Did the erganization undertake any significant program convices during the year which were not listed on the | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? | □ Na |
| | | <u></u> NO |
| 2 | If "Yes," describe these new services on Schedule O. | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | |
| | | <u>∨</u> No |
| _ | If "Yes," describe these changes on Schedule O. | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured to constitute the program services and ellegations to the program services and ellegations to the program of program services. | |
| | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported. | otners, |
| | the total expenses, and revenue, if any, for each program service reported. | |
| | | |
| 4a | (Code:) (Expenses \$ |) |
| | THE ENDOWMENT ADVANCES ITS MISSION USING A "THEORY OF CHANGE" THAT FOCUSES ON THREE AREAS: | |
| | RETAINING AND RESTORING HEALTHY WORKING FORESTS; PROMOTING AND CAPTURING MULTIPLE VALUE STREAMS | |
| | USING MARKET-BASED TOOLS; AND ENHANCING COMMUNITY CAPACITY, COLLABORATION, AND LEADERSHIP. THE | |
| | ENDOWMENT DEPLOYS ITS WORK THROUGH FIVE PRIMARY INITIATIVES, EACH OF WHICH SUPPORTS SEVERAL | |
| | PROGRAMS OR PROJECTS. | |
| | | |
| | I. ECOSYSTEM MARKETS: MONETIZING NON-TRADITIONAL FOREST PRODUCTS. THE ENDOWMENT CONTINUES A | |
| | FOCUS ON WATER AS AN ECOSYSTEM MARKET. THE ENDOWMENT IS PARTIALLY FUNDING COORDINATORS ACROSS | |
| | THE COUNTRY WHO WORK WITH LOCAL PARTNERS TO SEEK STATE REVOLVING FUND LOANS FOR FORESTED | |
| | WATERSHED PROTECTION AND MANAGEMENT, WHICH WILL HELP KEEP DRINKING WATER SUPPLIES CLEAN AND | |
| | AFFORDABLE. THE ENDOWMENT IS ALSO EXPLORING OPPORTUNITIES FOR BIODIVERSITY CREDITS FOR | |
| | (CONTINUED ON SCHEDULE O) | |
| 4b | (Code:) (Expenses \$ including grants of \$) (Revenue \$ | ١ |
| -U | (Code) (Expenses \$\psi | / |
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| 4c | (Code:) (Expenses \$including grants of \$) (Revenue \$ |) |
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| A -I | Other are average and in a (December on Calcadida O.) | |
| 4d | Other program services (Describe on Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) | |
| 4e | Total program service expenses 25,849,620 | |

Part IV **Checklist of Required Schedules**

| | | | Yes | No |
|--------|--|-----|---------------------------------------|----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | ~ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I | 3 | | , |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | | , |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | , |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | , |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> | 7 | | , |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | , |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i> | 9 | | , |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V </i> | 10 | ~ | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X, as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | ~ | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | ' | |
| С | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | , |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | , |
| e f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11e | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | V |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | ~ | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | , |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | ~ |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | ~ |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | , |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | 15 | | , |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i> | 16 | | , |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | , |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If</i> "Yes," <i>complete Schedule G, Part II</i> | 18 | | , |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | , |
| 20a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | | ~ |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | ~ | |
| | | | | |

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| Part | V Checklist of Required Schedules (continued) | | | |
|----------|--|------------|-----|----------|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | ~ |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated | | | |
| | employees? If "Yes," complete Schedule J | 23 | ~ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | | | |
| | | 24a | | ~ |
| b C | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24b 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | _ |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | ~ |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | | ~ |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | , |
| 28 | Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions). | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV | 28a | | , |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | ~ |
| С | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i> "Yes," complete Schedule L, Part IV | 28c | | , |
| 29 | Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M | 29 | | ~ |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | | , |
| 31 32 | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes,"</i> | 31 | | V |
| 33 | complete Schedule N, Part II | 32 | | ~ |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | ~ | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | | _ |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | ~ |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | , |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | , |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 | ~ | |
| Part | | | | |
| | | | Yes | No |
| 1a b | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | V | |

| Part | Statements Regarding Other IRS Filings and Tax Compliance (continued) | | Yes | No |
|----------|--|------------|-----|----|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 14 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | ~ | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | ~ | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O . | 3b | ~ | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | ~ |
| b | If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | 1 |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | ~ |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | ~ |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 01 | | |
| 7 | organizations that may receive deductible contributions under section 170(c). | 6b | | |
| 7 a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| u | and services provided to the payor? | 7a | | ~ |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | | ~ |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | ~ |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | ~ |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h 8 | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 7h | | |
| O | sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| a | Gross income from members or shareholders | | | |
| b | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| C 1/2 | Enter the amount of reserves on hand | 14a | | ~ |
| 14a b | Did the organization receive any payments for indoor tanning services during the tax year? | 14a 14b | | • |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | יידי | | |
| - | excess parachute payment(s) during the year? | 15 | | ~ |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | ~ |
| | If "Yes," complete Form 4720, Schedule O. | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952, or 4953? | 17 | | |
| | If "Yes," complete Form 6069. | | | |

Form 990 (2023)

Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 15 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent . 14 1b 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 1 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person? . 3 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a 1 Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No **10a** Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 Did the organization have a written whistleblower policy? 13 ~ 14 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . 15a 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed DE, SC 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website ✓ Another's website ✓ Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records. JOIE MORE, 10 S. ACADEMY ST. STE 101, GREENVILLE, SC 29601, (864) 233-7646

Part VI

Form 990 (2023)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

(C) Position

(do not check more than one

(D)

(E)

(F)

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(B)

1.0

1.0

2.0

1.0

See the instructions for the order in which to list the persons above.

(A)

| Name and title | Average hours | box, | unles | ss pe | ersor | is both or/trust | an | Reportable compensation | Reportable compensation | Estimated amount of other |
|---|---|-------------------------|-------|---------|--------------|------------------------------|--------|---|--|---|
| | per week (list any hours for related organizations below dotted line) | Individua or directo | | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/ 1099-MISC/ 1099-NEC) | from related organizations (W-2/ 1099-MISC/ 1099-NEC) | compensation from the organization and related organizations |
| (1) PETER MADDEN | 40.0 | | | | | | | | | |
| CEO SECRETARY | | ~ | | ~ | | | | 435,910 | 0 | 70,435 |
| (2) PETER STANGEL | 40.0 | | | | | | | | | |
| CHIEF OPERATING OFFICER | | | | ~ | | | | 331,496 | 0 | 58,042 |
| (3) ALICIA CRAMER | 40.0 | | | | | | | | | |
| SENIOR VICE PRESIDENT | | | | | ~ | | | 284,167 | 0 | 50,158 |
| (4) MICHAEL GOERGEN | 40.0 | | | | | | | | | |
| VICE PRESIDENT | | | | | ~ | | | 257,185 | 0 | 28,290 |
| (5) MATTHEW KRUMENAUER | 40.0 | | | | | | | | | |
| VICE PRESIDENT | | | | | ~ | | | 235,151 | 0 | 25,867 |
| (6) JOIE MORÉ | 40.0 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER | | | | ~ | | | | 205,258 | 0 | 54,700 |
| (7) JAIME DANIEL | 40.0 | | | | | | | | | |
| FINANCE DIRECTOR | | | | | | ~ | | 133,560 | 0 | 40,099 |
| (8) TEAL EDELEN | 40.0 | | | | | | | | | |
| PROGRAM OFFICER | | | | | | ~ | | 124,034 | 0 | 13,644 |
| (9) ALETA ROGERS | 40.0 | | | | | | | | | |
| DIRECTOR, GRANTS & CONTRACTS COMPLIANCE | | | | | | ~ | | 121,226 | 0 | 13,335 |
| (10) LAURA GARNER | 40.0 | | | | | | | | | |

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v

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11.642

0

0

0

DEVELOPMENT DIRECTOR

(11) CHRIS MCIVER

(12) KEVIN SCHUYLER

(13) MARK EMMERSON

(14) ADRIAN BLOCKER

VICE CHAIR

TREASURER

CHAIRMAN

DIRECTOR

105.834

0

0

0

0

0

0

0

0

0

| Part VII | Section A. Officers, Directors, 1 | rustees, | Key I | Εm | plo | yee | s, an | d F | lighest Compe | nsated E | mplo | yees (c | ontin | ued) |
|--|---|--------------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|-----------------------------|---------------------------|--------|-----------|----------|--------|
| | | | | | (0 | C) | | | | | | | | |
| | (A) | (B) | | | | ition | | | (D) | (E) | | | (F) | |
| | Name and title | Average | ٠, | | | | e than o is both | | Reportable | Reporta | ble | Estimat | ed amo | ount |
| | | hours | | | | | or/trust | | compensation | compensa | | 1 | other | |
| | | per week (list any | or | Ins | Q. | ₹ 6 | em Hig | Fo | from the organization (W-2/ | from rela organization | | | ensation | on |
| | | hours for | dividual t | T T | Officer | Key employee | ploy | Former | 1099-MISC/ | 1099-MI | SC/ | organi | zation a | |
| | | related organizations | ctor | lion | | nplc | t co | - | 1099-NEC) | 1099-NE | EC) | related o | rganiza | ations |
| | | below | Individual trustee or director | Institutional trustee | | уее | Highest compensated employee | | | | | | | |
| | | dotted line) | tee | ste | | | sane | | | | | | | |
| | | | | Φ | | | ted | | | | | | | |
| (15) ANN | IA TORMA | 1.0 | | | | | | | | | | | | |
| DIRECTO |)R | | ~ | | | | | | 0 | | 0 | | | 0 |
| (16) BEA | TRIZ DA CUNHA | 1.0 | | | | | | | | | | | | |
| DIRECTO |)R | | ~ | | | | | | 0 | | 0 | | | 0 |
| (17) CAR | ROLINE DAUZAT | 1.0 | | | | | | | | | | | | |
| DIRECTO | R | | ~ | | | | | | 0 | | 0 | | | 0 |
| (18) CRIS | S STANBROOK | 1.0 | | | | | | | | | | | | |
| DIRECTO | R | | ~ | | | | | | 0 | | 0 | | | 0 |
| (19) FRIT | ΓZ MASON | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| (20) JO-E | ELLEN DARCY | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| (21) JOS | HUA RAGLIN | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| (22) MAF | RK REED | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| | RO IMIRZIAN | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| | HAD (PAUL) HOSSAIN | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| (25) SOII | LE KILPI | 1.0 | | | | | | | | | | | | |
| DIRECTO | | | ~ | | | | | | 0 | | 0 | | | 0 |
| 1b Su | ıbtotal | | · | ٠. | ٠. | | | | 2,233,821 | | 0 | | 366 | 6,212 |
| с То | otal from continuation sheets to Part | VII. Section | n A | | | | | | 0 | | 0 | | | 0 |
| | otal (add lines 1b and 1c) | - | | | | | | | 2,233,821 | | 0 | | 366 | 6,212 |
| | tal number of individuals (including but | | | | | ted | above | e) w | ho received mor | e than \$10 | 0,000 | of | | |
| rep | portable compensation from the organi | zation | | | | | | • | 10 | | | | | |
| | | | | | | | | | | | | | Yes | No |
| 3 Did | d the organization list any former of | officer, dire | ector, | tru | ste | e, k | cey e | mpl | loyee, or highes | t comper | sated | | | |
| em | nployee on line 1a? If "Yes," complete S | Schedule J | for s | uch | ind | ivid | ual | | | | | 3 | | ~ |
| 4 Fo | r any individual listed on line 1a, is the | sum of re | portal | ble | con | npe | nsatio | n a | nd other compe | nsation fro | m the | | | |
| | ganization and related organizations | | | | | | | | | | | | | |
| inc | dividual | | | | | | | | | | | 4 | ~ | |
| 5 Did | d any person listed on line 1a receive o | r accrue co | ompe | nsa | tion | fro | m any | / un | related organizat | ion or indi | vidual | | | |
| for | services rendered to the organization? | ? If "Yes," o | compl | ete | Sch | hedi | ule J f | or s | such person . | | | 5 | | ~ |
| Section | B. Independent Contractors | | | | | | | | | | | | | |
| 1 Co | omplete this table for your five high | nest comp | ensate | ed | inde | epe | ndent | СО | ontractors that r | eceived n | nore | than \$1 | 00,00 | 00 of |
| СО | mpensation from the organization. Repo | ort comper | sation | n foi | r the | e ca | lenda | r ye | ar ending with or | within the | orgar | nization' | s tax y | year. |
| (A) (B) (C) | | | | | | | | | | | | | | |
| Name and business address Description of services Compensation | | | | | | | | | | | | | | |
| LEGACY P | LEGACY PHILANTHROPY WORKS, 521 SANTA BARBARA ST, SANTA BARBARA, CA 93101 PROJECT MANAGEMENT 1,124,428 | | | | | | | | | | | | | |
| | GLEAF ALLIANCE, 12130 DIXON CENTER | | | | | | | _ | ROJECT MANAGEN | | | | | 1,758 |
| | ED VENTURES, LLC, 6410 RUFFIN RD, C | | | | | | | _ | ROJECT MANAGEN | | | | | 7,801 |
| | OLA, 3813 BIRCHWOOD CT, RALEIGH, NO | | | | | | | _ | ROJECT MANAGEN | | | | | 7,838 |
| | VIREO ADVISORS, LLC, 111 PERKINS ST APT 216, BOSTON, MA 02130 ENVIRONMENTAL CONSULTING 405,484 | | | | | | | | | | | | | |

Total number of independent contractors (including but not limited to those listed above) who

received more than \$100,000 of compensation from the organization

Part VIII Statement of Revenue

| | | Check if Schedule | Осо | ntains a re | spon | se or note to an | y line in this Pa | rt VIII | | |
|---|---------|--|---------|----------------|--------|------------------|----------------------|--|--------------------------------------|--|
| | | | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| is, | 1a | Federated campaig | ns . | | 1a | | | | | |
| Contributions, Gifts, Grants, and Other Similar Amounts | b | Membership dues | | | 1b | | | | | |
| ည် ရု | С | Fundraising events | | | 1c | | | | | |
| fts, | d | Related organization | ns . | | 1d | | | | | |
| ia gi | е | Government grants | | | 1e | 12,028,685 | | | | |
| ns, Sir | f | All other contribution | ns, gi | fts, grants, | | | | | | |
| tio er | | and similar amounts no | ot incl | uded above | 1f | 4,224,027 | | | | |
| 혈된 | g | Noncash contribution | | | | | | | | |
| id of | | lines 1a-1f | | | 1g | \$ | | | | |
| a C | h | Total. Add lines 1a-1f | | | | | 16,252,712 | | | |
| | | | | | | Business Code | | | | |
| ce | 2a | | | | | | | | | |
| e ⊈ | b | | | | | | | | | |
| Su | С | | | | | | | | | |
| gram Ser Revenue | d | | | | | | | | | |
| Program Service Revenue | е | | | | | | | | | |
| Pr | f | All other program se | ervice | revenue . | | | 0 | 0 | 0 | 0 |
| | g | Total. Add lines 2a- | | | | | 0 | | | |
| | 3 | Investment income | | | | | | | | |
| | | other similar amoun | - | | | | (119,563) | (912,095) | | 792,532 |
| | 4 | Income from investr | nent (| of tax-exem | npt bo | nd proceeds | | | | |
| | 5 | Royalties | | | | | | | | |
| | | | | (i) Real | | (ii) Personal | | | | |
| | 6a | Gross rents | 6a | | | | | | | |
| | b | Less: rental expenses | 6b | | | | | | | |
| | С | Rental income or (loss) | | <u> </u> | 0 | 0 | | | | |
| | d | Net rental income o | r (los | T [*] | | | | | | |
| | 7a | Gross amount from | | (i) Securit | ies | (ii) Other | | | | |
| | | sales of assets | _ | 2,76 | 1,378 | | | | | |
| | | other than inventory | 7a | | | | | | | |
| Revenue | b | Less: cost or other basis and sales expenses . | l | | | | | | | |
| Ver | | • | 7b | 0.70 | 4.070 | | | | | |
| Re | | Gain or (loss) | 7c | 2,76 | 1,378 | 0 | 0.704.070 | | | 0.704.070 |
| ē | | Net gain or (loss) | | | | | 2,761,378 | | | 2,761,378 |
| Other | 8a | Gross income from | | ndraising | | | | | | |
| | | events (not including of contributions re | | d on line | | | | | | |
| | | 1c). See Part IV, line | | | 8a | | | | | |
| | h | Less: direct expens | | | 8b | | | | | |
| | | Net income or (loss) | | | | nte | | | | |
| | c 9a | Gross income f | | | g eve | nts | | | | |
| | Ju | activities. See Part I | | | 9a | | | | | |
| | b | Less: direct expens | | | 9b | | | | | |
| | | Net income or (loss) | | | | 76 | | | | |
| | | Gross sales of in | | | | | | | | |
| | | returns and allowances 10a | | | | | | | | |
| | b | Less: cost of goods | | | 10b | | | | | |
| | c | Net income or (loss) | | | | bry | | | | |
| S | - | | , | | | Business Code | | | | |
| og a | 11a | MISCELLANEOUS IN | СОМ | E | | 900099 | 502,077 | | | 502,077 |
| nu l | b | MANAGEMENT FEES | | | | 541610 | 146,964 | | | 146,964 |
| scellaneo Revenue | C | | | | | | , - | | | |
| Miscellaneous Revenue | d | All other revenue | | | | | 0 | 0 | 0 | 0 |
| Σ | е | Total. Add lines 11a | a–11c | 1 | | | 649,041 | | | |
| | 12 | Total revenue. See | | | | | 19,543,568 | (912,095) | 0 | 4,202,951 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| | Check if Schedule O contains a response | or note to any line | in this Part IX . | | |
|--------|--|---------------------|--------------------------|---------------------------------|------------------------|
| Do no | t include amounts reported on lines 6b, 7b, | (A) | (B) | (C) | (D) |
| | , and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | · |
| | and domestic governments. See Part IV, line 21 . | 18,783,718 | 18,783,718 | | |
| 2 | Grants and other assistance to domestic individuals. See Part IV, line 22 | -,, | 2, 22, | | |
| 3 | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 5 | Benefits paid to or for members | 1,155,842 | 840,167 | 315,675 | |
| 6 | Compensation not included above to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$. | | | | |
| 7 8 | Other salaries and wages | 2,782,722 | 2,442,235 | 340,487 | |
| 9 | Other employee benefits | 619,086 | 555,762 | 63,324 | |
| 10 | Payroll taxes | 265,931 | 193,302 | 72,629 | |
| 11 | Fees for services (nonemployees): | | | | |
| а | Management | | | | |
| b | Legal | 49,442 | | 49,442 | |
| С | Accounting | 54,021 | | 54,021 | |
| d | Lobbying | | | | |
| е | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | 160,555 | | 160,555 | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 11g expenses on Schedule O.) . | 300,645 | 300,645 | 0 | 0 |
| 12 | Advertising and promotion | 58,855 | 58,855 | | |
| 13 | Office expenses | 893,305 | 876,142 | 17,163 | |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 691,717 | 640,998 | 50,719 | |
| 17 | Travel | 155,573 | 96,890 | 58,683 | |
| 18 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings . | 28,075 | 23,443 | 4,632 | |
| 20 | Interest | 85,386 | 15,689 | 69,697 | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization . | 622,984 | 606,034 | 16,950 | |
| 23 | Insurance | 424,329 | 413,734 | 10,595 | |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above. (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A), amount, list line 24e expenses on Schedule O.) | | | | |
| а | TAXES AND OTHER EXPENSES | 9,632 | 2,006 | 7,626 | |
| b | | | | | |
| С | | | | | |
| d | | | | | |
| е | All other expenses | 0 | 0 | 0 | 0 |
| 25 | Total functional expenses. Add lines 1 through 24e | 27,141,818 | 25,849,620 | 1,292,198 | 0 |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720) | | | | |
| | | | | | Form 990 (2023) |

Part X Balance Sheet

| | | Check if Schedule O contains a response or note to any line in this Par | (A) | | (B) |
|---|----------|--|-------------------|-----|-------------|
| _ | | | Beginning of year | | End of year |
| | 1 | Cash—non-interest-bearing | 0.740.455 | 1 | 0.405.000 |
| | 2 | Savings and temporary cash investments | 8,716,155 | 2 | 9,105,002 |
| | 3 | Pledges and grants receivable, net | 5 700 400 | 3 | 0.507.000 |
| | 4 | Accounts receivable, net | 5,760,496 | 4 | 6,507,299 |
| | 5 | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | _ | controlled entity or family member of any of these persons | | 5 | (|
| | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | (|
| 2 | 7 | Notes and loans receivable, net | | 7 | |
| Assers | 8 | Inventories for sale or use | 277,279 | 8 | 254,516 |
| ž | 9 | Prepaid expenses and deferred charges | 101,247 | 9 | 81,599 |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 21,338,902 | | | |
| | b | Less: accumulated depreciation 10b 1,764,352 | 19,955,882 | 10c | 19,574,550 |
| | 11 | Investments—publicly traded securities | 176,034,640 | 11 | 177,971,318 |
| | 12 | Investments—other securities. See Part IV, line 11 | 71,600,653 | 12 | 85,415,964 |
| | 13 | Investments—program-related. See Part IV, line 11 | 0 | 13 | С |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 677,822 | 15 | 2,075,668 |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 283,124,174 | 16 | 300,985,916 |
| | 17 | Accounts payable and accrued expenses | 11,192,824 | 17 | 10,639,473 |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | | 19 | |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D . | | 21 | |
| riabilities | 22 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| 8 | | controlled entity or family member of any of these persons | | 22 | |
| _ ' | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third | | | |
| | | parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D | | | |
| | | _ | 0 | 25 | 0 |
| - | 26 | Total liabilities. Add lines 17 through 25 | 11,192,824 | 26 | 10,639,473 |
| 200 | | Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33. | | | |
| <u> </u> | 27 | Net assets without donor restrictions | 22,636,985 | 27 | 23,119,304 |
| ֝֞֞֜֞֜֜֞֜֜֓֓֓֓֓֓֓֜֜֜֜֓֓֓֓֓֓֓֓֓֓֓֓֓֓֜֜֜֓֓֓֓֓֡֓֜֡֓֓֡֓֜֡֓֡֓֡֓֡֡֓ | 28 | Net assets with donor restrictions | 249,294,365 | 28 | 267,227,139 |
| | | Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. | | | |
| 5 | 29 | Capital stock or trust principal, or current funds | | 29 | |
| n | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| ភ្ 🖯 | 04 | Retained earnings, endowment, accumulated income, or other funds . | | 31 | |
| 122el | 31 | riotaliloa carriirigo, criacwiriorit, accarriatatea iricorrio, cri ctrici fariaci. | | | |
| 201 | 31 32 | Total net assets or fund balances | 271,931,350 | 32 | 290,346,443 |

Form **990** (2023)

| Part | XI Reconciliation of Net Assets | | | | - | | | | |
|------|--|----------|---------|----|--------|-------|--|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | 19,54 | 3,568 | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 27,14 | 1,818 | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | (7,598 | ,250) | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | | 2 | 71,93 | 1,350 | | | |
| 5 | 5 Net unrealized gains (losses) on investments | | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | | |
| 7 | Investment expenses | 7 | | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | | 0 | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | | | |
| | 32, column (B)) | 10 | | 2 | 90,34 | 6,443 | | | |
| Part | Financial Statements and Reporting | | | | | _ | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | | | |
| | A | | | | Yes | No | | | |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," e | volain | <u></u> | | | | | | |
| | Schedule O. | λριαιι ι | OII | | | | | | |
| 20 | Were the organization's financial statements compiled or reviewed by an independent accountant? | | | 2a | | _ | | | |
| 2a | If "Yes," check a box below to indicate whether the financial statements for the year were con- | | | Za | | | | | |
| | reviewed on a separate basis, consolidated basis, or both. | прпец | 01 | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | | | |
| b | | | | 2b | ~ | | | | |
| b | If "Yes," check a box below to indicate whether the financial statements for the year were aud | ited o | | 20 | | | | | |
| | separate basis, consolidated basis, or both. | | . ~ | | | | | | |
| | ✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov | ersight | t of | | | | | | |
| | the audit, review, or compilation of its financial statements and selection of an independent account | | | 2c | ~ | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, e | xplain | on | | | | | | |
| | Schedule O. | | | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set for | rth in | the | | | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | | 3a | ~ | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not und | dergo | the | | | | | | |
| | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such | audits | | 3b | ~ | | | | |

Form **990** (2023)

SCHEDULE A (Form 990)

Public Charity Status and Public Support

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

| Name of the organization | | | | | Employer identification | | | | | |
|---|--|---|----------------------------------|---------------------------------------|---|---|--|--|--|--|
| UNITED STATES ENDOWMENT FOR FOR | | | | | 20-55 | | | | | |
| Part I Reason for Public Cha | | | | | | ons. | | | | |
| The organization is not a private found | | , | | - | • | | | | | |
| 1 A church, convention of church | | | | | 0(b)(1)(A)(i). | | | | | |
| 2 A school described in section | | | | - | \/A\/:::\ | | | | | |
| 3 A hospital or a cooperative ho4 A medical research organizati | | | | | | (iii) Enter the | | | | |
| hospital's name, city, and stat | ·e: | | | | | | | | | |
| 5 An organization operated for section 170(b)(1)(A)(iv). (Com | | college or university | owned o | r operate | ed by a government | al unit described in | | | | |
| A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). ✓ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) | | | | | | | | | | |
| 8 A community trust described | in section 170(b) | (1)(A)(vi). (Complete I | Part II.) | | | | | | | |
| 9 An agricultural research organ or university or a non-land-gra university: | nization described ant college of agr | d in section 170(b)(1) iculture (see instruction | (A)(ix) op ons). Ente | er the nan | ne, city, and state of | the college or | | | | |
| support from gross investmen | | | | | | | | | | |
| 11 An organization organized and | • | , | • | | ` '` ' | | | | | |
| 12 An organization organized and | • | | • | | , | | | | | |
| one or more publicly supporte the box on lines 12a through 1 | | | | | | | | | | |
| a Type I. A supporting organization supporting organization. Y | n(s) the power to | regularly appoint or e | lect a ma | jority of t | | | | | | |
| b Type II. A supporting orga control or management of organization(s). You must | the supporting o | rganization vested in | the same | | | | | | | |
| c Type III functionally integ | | | | | | ally integrated with, | | | | |
| d Type III non-functionally that is not functionally interrequirement (see instructional see instructions). | grated. The orga | nization generally mu | st satisfy | a distribu | ution requirement an | | | | | |
| e Check this box if the organ functionally integrated, or | nization received | a written determination | on from tl | ne IRS tha | at it is a Type I, Type | e II, Type III | | | | |
| f Enter the number of supported | | | | | | | | | | |
| g Provide the following information | n about the supp | orted organization(s). | | | | | | | | |
| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1–10 above (see instructions)) | listed in you | organization ur governing ment? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) | | | | |
| | | | Yes | No | | | | | | |
| (A) | | | | | | | | | | |
| (B) | | | | | | | | | | |
| (C) | | | | | | | | | | |
| (D) | | | | | | | | | | |
| (E) | | | | | | | | | | |
| Total | | | | | | | | | | |

20-5583324

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Schedule A (Form 990) 2023 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2019 **(b)** 2020 (c) 2021 (d) 2022 **(e)** 2023 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . 12,743,082 10,859,388 10.675.091 10.387.679 16,252,712 60,917,952 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 0 The value of services or facilities furnished by a governmental unit to the organization without charge 0 **Total.** Add lines 1 through 3 10.675.091 10.387.679 12.743.082 10.859.388 16.252.712 4 60.917.952 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 1,917,414 **Public support.** Subtract line 5 from line 4 59,000,538 Section B. Total Support **(b)** 2020 (c) 2021 (d) 2022 (e) 2023 Calendar year (or fiscal year beginning in) (a) 2019 (f) Total 10,859,388 7 10,675,091 10,387,679 12,743,082 16,252,712 Amounts from line 4 60,917,952 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources 917,660 492,286 639,613 505,508 792,532 3,347,599 9 Net income from unrelated business activities, whether or not the business is regularly carried on 0 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 283,233 342,687 2,363,737 541,193 547,583 649,041 66,629,288 11 **Total support.** Add lines 7 through 10 Gross receipts from related activities, etc. (see instructions) 12 0 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 88.55 % Public support percentage for 2023 (line 6, column (f), divided by line 11, column (f)) 14 15 Public support percentage from 2022 Schedule A, Part II, line 14 331/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this ~ 331/3% support test - 2022. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2023. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2022. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain

in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990) 2023

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Schedule A (Form 990) 2023 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

| | in the organization rails to quality | under the te | SIS IISIEU DEI | ov, picase ce | impicto i ait | ··· <i>)</i> | |
|-------------|--|-----------------|-------------------|------------------|-----------------|-----------------|--------------------|
| | on A. Public Support | | | | (0 0000 | | <u></u> |
| | dar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise | | | | | | |
| _ | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| 3 | organization's tax-exempt purpose Gross receipts from activities that are not an | | | | | | |
| 3 | unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the | | | | | | |
| 4 | organization's benefit and either paid | | | | | | |
| | to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities | | | | | | |
| • | furnished by a governmental unit to the | | | | | | |
| | organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 | | | | | | |
| | received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from | | | | | | |
| Cti | line 6.) | | | | | | |
| | on B. Total Support | (-) 0010 | (h) 0000 | (-) 0001 | (4) 0000 | (-) 0000 | (f) Tatal |
| Calen | dar year (or fiscal year beginning in) Amounts from line 6 | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| 9 10a | Gross income from interest, dividends, | | | | | | |
| IUa | payments received on securities loans, rents, | | | | | | |
| | royalties, and income from similar sources | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| - | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included on line 10b, whether | | | | | | |
| | or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12) | | | | | | |
| 4.4 | and 12.) | organization! | o firet esser- | third formal | or fifth toward | or oo o seet'- | p. F01(a)(0) |
| 14 | First 5 years. If the Form 990 is for the organization, check this box and stop her | • | | | | | . , . , |
| Section | on C. Computation of Public Suppor | | | <u> </u> | | | <u> </u> |
| 15 | Public support percentage for 2023 (line 8 | | | 13. column (fl) | | 15 | % |
| 16 | Public support percentage from 2022 Sch | | • | | | 16 | % |
| | on D. Computation of Investment Inc | | | | <u> </u> | 1 1 | |
| 17 | Investment income percentage for 2023 (I | | | y line 13, colu | ımn (f)) | 17 | % |
| 18 | Investment income percentage from 2022 | Schedule A, | Part III, line 17 | | | 18 | % |
| 19a | 331/3% support tests-2023. If the organi | | | | | | |
| | 17 is not more than 33 ¹ /3%, check this box | | | | | | |
| b | 331/3% support tests—2022. If the organiz | | | | | | |
| | line 18 is not more than 331/3%, check this b | _ | = | - | · · · · · · · · | | _ |
| 20 | Private foundation. If the organization di | d not check a | box on line 14 | , 19a, or 19b, o | check this box | and see instru | ctions . \square |

Schedule A (Form 990) 2023 Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Se

| secti | on A. All Supporting Organizations | | V | NI- |
|-------|---|-----|----------|-----|
| 1 | Are all of the evacuitation's supported evacuitations listed by name in the evacuitation's according | | Yes | No |
| • | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by | | | |
| _ | class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported | | | |
| | organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| | purposes. | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already | 5a | | |
| _ | designated in the organization's organizing document? | 5b | | |
| 6 | Substitutions only. Was the substitution the result of an event beyond the organization's control? Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 5c | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI . | 9a | | |
| b | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI</i> . | 9b | | |
| С | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI . | 9b | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated | | | |
| | supporting organizations)? If "Yes," answer line 10b below. | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.) | 10b | | |

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023 Page 5

| | | | | ugo 🗨 |
|-------|--|--------|----------|--------|
| Part | Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? | | | |
| | | 11a | | |
| | A family member of a person described on line 11a above? | 11b | | |
| С | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, | | | |
| 0 1: | provide detail in Part VI. | 11c | | |
| Secti | on B. Type I Supporting Organizations | | V | NI - |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported | | | |
| | organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| _ | organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i> | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | _ | | |
| 0 | | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s), or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI | | | |
| | how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | | | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i | nstru | ctions | s). |
| а | ☐ The organization satisfied the Activities Test. Complete line 2 below. | | | - |
| b | ☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| С | ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity | see in | struct | ions). |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's | | | |
| | involvement, one or more of the organization's supported organization(s) would have been engaged in? If | | | |
| | "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would | | | |
| | have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

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| Part | Type III Non-Functionally Integrated 509(a)(3) Supporting Organization | gan | zations | Ţ. |
|------|--|-------|--------------------------|-----------------------------|
| 1 | \Box Check here if the organization satisfied the Integral Part Test as a qualifying | | | |
| | instructions. All other Type III non-functionally integrated supporting organ | nizat | ions must complete Sect | |
| Sect | tion A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| _ 2 | Recoveries of prior-year distributions | 2 | | |
| 3_ | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | tion B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | tion C—Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function (see instructions). | | ntegrated Type III suppo | rting organization |

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023 Page 7

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 5 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2023 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions Distributable** Section E—Distribution Allocations (see instructions) **Excess Distributions** Pre-2023 Amount for 2023 Distributable amount for 2023 from Section C, line 6 2 Underdistributions, if any, for years prior to 2023 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2023 **a** From 2018 From 2019 **c** From 2020 **d** From 2021 **e** From 2022 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2023 distributable amount Carryover from 2018 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2023 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2023 distributable amount Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2024. Add lines 3j and 4c. Breakdown of line 7: Excess from 2019 . . . Excess from 2020 . . . Excess from 2021 . . . Excess from 2022 . . .

Schedule A (Form 990) 2023

Excess from 2023 . . .

Schedule A (Form 990) 2023 Page 8

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---------|--|
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Part VI

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| Return Reference - Identifier | | | | Explanation | | | |
|-------------------------------|------------------|----------|----------|-------------|----------|----------|-----------|
| SCHEDULE A, PART II, | Description | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) 2023 | (f) Total |
| LINE 10 - OTHER INCOME | (1) OTHER INCOME | 283,233 | 342,687 | 541,193 | 547,583 | 649,041 | 2,363,737 |
| | Total | 283,233 | 342,687 | 541,193 | 547,583 | 649,041 | 2,363,737 |

Schedule B (Form 990)

Department of the Treasury

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2023

Internal Revenue Service **Employer identification number** Name of the organization UNITED STATES ENDOWMENT FOR FORESTRY 20-5583324 Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)() (enter number) organization 3 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the **General Rule** or a **Special Rule**. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one

contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions

contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

"N/A" in column (b) instead of the contributor name and address), II, and III.

Cat. No. 30613X

Schedule B (Form 990) (2023)

Schedule B (Form 990) (2023)

Name of organization
UNITED STATES ENDOWMENT FOR FORESTRY

Employer identification number

20-5583324

| Part I | Contributors (see instructions). Use duplicate copie | s of Part I if additional space is f | needed. |
|------------|--|--------------------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$\$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990) (2023)

Name of organization
UNITED STATES ENDOWMENT FOR FORESTRY

Employer identification number

| 20-5583324 |
|------------|

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. | | | | |
|------------|--|----------------------------|---|--|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ 400,000 | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| 8 | | \$ 200,000 | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) | | |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution | | |
| | | \$ | Person | | |

Name of organization
UNITED STATES ENDOWMENT FOR FORESTRY

Employer identification number

20-5583324

| Part II | Noncash Property (see instructions). Use duplicate copi | es of Part II if additional spac | ce is needed. |
|---------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |

Schedule B (Form 990) (2023) Name of organization **Employer identification number** UNITED STATES ENDOWMENT FOR FORESTRY 20-5583324 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc.,

|) No. rom Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|------------------------|--------------------------------|----------------------|---|
| | | | |
| | Transferee's name, address, ar | (e) Transfer of gift | elationship of transferor to transferee |
| | | | |
| No. om ort I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | | |
| | Transferee's name, address, a | (e) Transfer of gift | elationship of transferor to transferee |
| | Transieree's name, address, an | | eadoriship of transferor to transferee |
| No. om art I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | Transferee's name, address, a | (e) Transfer of gift | elationship of transferor to transferee |
| No. om art I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
| | | (e) Transfer of gift | |

SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

| Name o | f the organization | | Employer identification number |
|--------|---|---|--|
| UNITE | D STATES ENDOWMENT FOR FORESTRY | | 20-5583324 |
| Par | Organizations Maintaining Donor Advisor Complete if the organization answered " | | s or Accounts |
| | 9 p 9 | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) . | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor a | | |
| | funds are the organization's property, subject to the | • | |
| 6 | Did the organization inform all grantees, donors, an | | |
| | only for charitable purposes and not for the benefit | | |
| | conferring impermissible private benefit? | | · · · · · · L Yes L No |
| Par | | | |
| | Complete if the organization answered " | | |
| 1 | Purpose(s) of conservation easements held by the o | | |
| | Preservation of land for public use (for example, recreated) | • | |
| | Protection of natural habitat | ☐ Preservation of | f a certified historic structure |
| 0 | Preservation of open space | d a gualified appearation contribution | in the form of a concernation |
| 2 | Complete lines 2a through 2d if the organization hel easement on the last day of the tax year. | d a qualified conservation contribution | |
| | - | | Held at the End of the Tax Year |
| a | | | |
| b | Total acreage restricted by conservation easements Number of conservation easements on a certified hi | | |
| c d | Number of conservation easements included on line | | |
| _ | on a historic structure listed in the National Register | | |
| 3 | Number of conservation easements modified, trans | | |
| | tax year | 3 , | |
| 4 | Number of states where property subject to conserv | vation easement is located | |
| 5 | Does the organization have a written policy rega | | |
| | violations, and enforcement of the conservation eas | ements it holds? | · · · · · · □ Yes □ No |
| 6 | Staff and volunteer hours devoted to monitoring, inspec | ting, handling of violations, and enforcing | conservation easements during the year |
| | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting | g, handling of violations, and enforcing o | conservation easements during the year |
| _ | | | |
| 8 | Does each conservation easement reported on line and paction 170(b)(4)(D)(ii)2 | | |
| 0 | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports consheet, and include, if applicable, the text of the footing | | |
| | organization's accounting for conservation easemer | = | tomente that decembes the |
| Par | <u> </u> | | Other Similar Assets |
| ı aı | Complete if the organization answered " | | ottici olilliai Assets |
| 1a | If the organization elected, as permitted under FASI | | e statement and balance sheet works |
| | of art, historical treasures, or other similar assets | | |
| | service, provide in Part XIII the text of the footnote to | • | · |
| b | If the organization elected, as permitted under FAS | B ASC 958, to report in its revenue s | tatement and balance sheet works of |
| | art, historical treasures, or other similar assets held | | |
| | provide the following amounts relating to these item | S. | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | (ii) Assets included in Form 990, Part X | | \$ |
| 2 | (i) Revenue included on Form 990, Part VIII, line 1(ii) Assets included in Form 990, Part XIf the organization received or held works of art, | historical treasures, or other similar | assets for financial gain, provide the |
| | following amounts required to be reported under FA | SB ASC 958 relating to these items | |
| а | Revenue included on Form 990, Part VIII, line 1 . Assets included in Form 990, Part X | | \$ |
| b | Assets included in Form 990, Part X | | \$ |

Schedule D (Form 990) 2023 Page **2**

| Part | III Organizations Maintaining | Collections of | Art, Historica | Treasures | , or Ot | her Similar Ass | ets (cont | tinued) |
|------------|--|----------------------|---------------------------------------|------------------------------|--------------------|-------------------------|-------------|---|
| 3 | Using the organization's acquisition, a collection items (check all that apply). | | | | | | | |
| а | ☐ Public exhibition | | d 🗌 Loa | n or exchang | je progr | am | | |
| b | ☐ Scholarly research | | | | | | | |
| С | ☐ Preservation for future generations | | | | | | | |
| 4 | Provide a description of the organizat XIII. | tion's collections a | nd explain how | they further | the org | ganization's exemp | ot purpos | e in Part |
| 5 | During the year, did the organization | solicit or receive | donations of ar | t, historical t | reasure | s, or other similar | | |
| | assets to be sold to raise funds rather | than to be mainta | ined as part of t | the organizat | ion's co | llection? | ☐ Yes | ☐ No |
| Part | Complete if the organization 990, Part X, line 21. | | on Form 990 | , Part IV, lin | e 9, or | reported an amo | ount on F | orm |
| 1a | Is the organization an agent, trustee, included on Form 990, Part X? | | | | | | ☐ Yes | □ No |
| b | If "Yes," explain the arrangement in Pa | | | | | | 103 | |
| - | gement | a | | 14.0.0 | | Am | ount | |
| С | Beginning balance | | | | 10 | | | |
| d | Additions during the year | | | | 10 | | | |
| е | Distributions during the year | | | | 1e | , | | |
| f | Ending balance | | | | 1f | | | |
| 2a | Did the organization include an amour | | | | ustodia | l account liability? | ☐ Yes | ☐ No |
| b | If "Yes," explain the arrangement in Pa | | | | | - | | |
| Par | Endowment Funds | | • | | • | | | |
| | Complete if the organization | answered "Yes" | on Form 990 | , Part IV, lin | e 10. | | | |
| | · | (a) Current year | (b) Prior year | (c) Two yea | rs back | (d) Three years back | (e) Four ye | ars back |
| 1a | Beginning of year balance | 247,635,293 | 284,425,35 | 9 247,8 | 328,142 | 230,682,480 | 201 | ,429,295 |
| b | Contributions | | | | | | | |
| С | Net investment earnings, gains, and | | | | | | | |
| | losses | 28,366,990 | (26,075,06) | 6) 44,2 | 248,217 | 24,953,662 | 37 | ,428,185 |
| d | Grants or scholarships | | · · · · · · · · · · · · · · · · · · · | | | | | |
| e | Other expenditures for facilities and | | | | | | | |
| | programs | 12,615,001 | 10,715,00 | 7.6 | 551,000 | 7,808,000 | 8 | ,175,000 |
| f | Administrative expenses | 77 | -, -, | , | , | ,, | | , -, |
| g | End of year balance | 263,387,282 | 247,635,29 | 3 284.4 | 125,359 | 247,828,142 | 230 | ,682,480 |
| 2 | Provide the estimated percentage of t | | | | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| a | Board designated or quasi-endowmer | - | | rg, colariir (c | <i>i))</i> 1101a 1 | ao. | | |
| b | Permanent endowment 75.93 | | · | | | | | |
| C | Term endowment 24.07 % | /0 | | | | | | |
| · | The percentages on lines 2a, 2b, and | 2c should equal 10 | nn% | | | | | |
| За | Are there endowment funds not in the | | | hat are held | and ad | ministered for the | | |
| - | organization by: | , possession on an | o o. gaa | | | | | es No |
| | (i) Unrelated organizations? | | | | | | 3a(i) | V |
| | (ii) Related organizations? | | | | | | 3a(ii) | · / |
| b | If "Yes" on line 3a(ii), are the related of | | | | | | 3b | + |
| 4 | Describe in Part XIII the intended uses | | | | | | OD | |
| Part | | | ii 3 endowinem | . iuiius. | | | | |
| rare | Complete if the organization | | on Form 990 | Part IV lin | e 11a | See Form 990 F | Part X lin | e 10 |
| | Description of property | (a) Cost or oth | ner basis (b) Cos | st or other basis (other) | (c) | Accumulated epreciation | (d) Book v | |
| 4- | Land | , | , | · , | | | | 624 050 |
| 1a | Land | | | 621,858 | | 00.650 | | 621,858 |
| b | Buildings | • • | | 332,368 | | 92,658 | | 239,710 |
| C | Leasehold improvements | · · | | 00.004.070 | | 4.074.004 | | 740.000 |
| d | Equipment | | | 20,384,676 | | 1,671,694 | 18 | ,712,982 |
| e Tatal | Other | | O David V. Brand | 0 | (D)) | | | |
| rotal. | Add lines 1a through 1e. (Column (d) n | iust equal Form 99 | ου, Paπ X, IINĖ 1 | oc, column (| D)) . | | 19 | ,574,550 |

Schedule D (Form 990) 2023

| Part VII | Investments – Other Securities Complete if the organization answered "Yes" on F | Form 990, Part IV, line | 11b. See Form | 990, Part X, line 12. |
|--------------|---|--------------------------------|------------------|--|
| | (a) Description of security or category (including name of security) | (b) Book value | (c) Met | hod of valuation: -of-year market value |
| (1) Financia | I derivatives | | | |
| | neld equity interests | | | |
| (3) Other | | | | |
| (A) PRIVA | ATE LIMITED PARTNERSHIPS | 85,415,964 | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| (H) | (1) | | | |
| | mm (b) must equal Form 990, Part X, line 12, col. (B)) | . 85,415,964 | | |
| Part VIII | Investments—Program Related | Tarm 000 Dart IV line | 11a Caa Farm | 000 Dort V line 10 |
| | Complete if the organization answered "Yes" on F | | | |
| | (a) Description of investment | (b) Book value | | hod of valuation: -of-year market value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| | mn (b) must equal Form 990, Part X, line 13, col. (B)) . | | | |
| Part IX | Other Assets | | | |
| | Complete if the organization answered "Yes" on F | Form 990, Part IV, line | 11d. See Form | 990, Part X, line 15. |
| | (a) Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | (1) 15 000 D 177 15 1 (D) | | | |
| | mn (b) must equal Form 990, Part X, line 15, col. (B)) | | | |
| Part X | Other Liabilities Complete if the organization answered "Yes" on F line 25. | Form 990, Part IV, line | 11e or 11f. See | e Form 990, Part X, |
| 1. | (a) Description of liability | | | (b) Book value |
| | ncome taxes | | | (=) = = 3.1. (3.1.0) |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | _ | |
| (9) | | | | |
| Total. (Colu | mn (b) must equal Form 990, Part X, line 25, col. (B)) . | | | 0 |
| | r uncertain tax positions. In Part XIII, provide the text of the foo | | | |
| organization | 's liability for uncertain tax positions under FASB ASC 740. Che | eck here if the text of the fo | ootnote has been | provided in Part XIII . 🛭 🗸 |

Schedule D (Form 990) 2023 Page **4**

| Part | XI Reconciliation of Revenue per Audited Financial Stateme | ents | With Revenue per | Retu | rn |
|--------|--|--------------------|------------------------|---------|-----------------------|
| | Complete if the organization answered "Yes" on Form 990, | ⊃art I | V, line 12a. | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 45,396,356 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | 26,013,343 | | |
| b | Donated services and use of facilities | 2b | | | |
| С | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 0 | | |
| е | Add lines 2a through 2d | | | 2e | 26,013,343 |
| 3 | Subtract line 2e from line 1 | | | 3 | 19,383,013 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 160,555 | | |
| b | Other (Describe in Part XIII.) | 4b | 0 | | |
| С | Add lines 4a and 4b | | | 4c | 160,555 |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line | | | 5 | 19,543,568 |
| Part | | | | r Re | turn |
| | Complete if the organization answered "Yes" on Form 990, | ² art I | V, line 12a. | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 26,981,263 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 . | I | | |
| а | Donated services and use of facilities | 2a | | | |
| b | Prior year adjustments | 2b | | | |
| С | Other losses | 2c | _ | | |
| d | Other (Describe in Part XIII.) | 2d | 0 | | _ |
| е | Add lines 2a through 2d | | | 2e | 0 |
| 3 | Subtract line 2e from line 1 | | | 3 | 26,981,263 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | ١. | 400 555 | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 160,555 | | |
| b | Other (Describe in Part XIII.) | 4b | 0 | 4 - | 400 555 |
| с 5 | Add lines 4a and 4b | | | 4c 5 | 160,555 27,141,818 |
| Part | | . 10.) | <u> </u> | 5 | 27,141,010 |
| | e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 1 4· P | art IV lines 1b and 2b | · Part | V line 4: Part X line |
| | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part | | | | |
| | TATEMENT | | • | | |
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Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference - Identifier | Explanation |
|---|---|
| SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS | THE ORGANIZATION WAS FUNDED WITH A ONE-TIME INFUSION OF \$200 MILLION UNDER THE TERMS OF THE SOFTWOOD LUMBER AGREEMENT BETWEEN THE UNITED STATES AND CANADA. EARNINGS FROM THE ENDOWMENT CAN BE USED TO FUND THE ORGANIZATION'S PURPOSES OF SUPPORTING EDUCATIONAL AND CHARITABLE CAUSES IN TIMBER-RELIANT COMMUNITIES, EDUCATIONAL AND PUBLIC-INTEREST PROJECTS ADDRESSING FOREST MANAGEMENT ISSUES THAT AFFECT TIMBER-RELIANT COMMUNITIES, OR THE SUSTAINABILITY OF FORESTS AS SOURCES OF BUILDING MATERIALS, WILDLIFE HABITAT, BIO-ENERGY, RECREATION, AND OTHER VALUES. |
| SCHEDULE D, PART X, LINE 2 - FIN 48 (ASC 740) FOOTNOTE | THE ENDOWMENT HAS OBTAINED TAX EXEMPT STATUS UNDER INTERNAL REVENUE CODE SECTION 501(C)(3), AND AS SUCH, IS EXEMPT FROM INCOME TAXES EXCEPT ON UNRELATED BUSINESS INCOME. ACCORDINGLY, THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS DO NOT REFLECT A PROVISION OR LIABILITY FOR FEDERAL AND STATE INCOME TAXES. THE ENDOWMENT HAS DETERMINED THAT THERE ARE NO MATERIAL UNRECOGNIZED TAX BENEFITS OR OBLIGATIONS AS OF DECEMBER 31, 2023. |

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

| Name of the organization | | | | | | | Employer identification number |
|--|---------------------------------------|---------------------------------|--------------------------|----------------------------------|---|------------------------------------|--------------------------------|
| UNITED STATES ENDOWMENT FOR F | ORESTRY | | | | | | 20-5583324 |
| Part I General Information | on Grants and | l Assistance | | | | 1 | |
| Does the organization mainta the selection criteria used to | award the grants | or assistance? | | | | | |
| 2 Describe in Part IV the organi | · · · · · · · · · · · · · · · · · · · | | | | | | |
| Part II Grants and Other As Part IV, line 21, for an | | | | | | | n answered "Yes" on Form 990, |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g)Description on noncash assistan | , , , |
| (1) (SEE STATEMENT) | | | | | | | |
| | 26-0251104 | 501(C)(5) | 64,500 | | | | MASS TIMBER |
| (2) (SEE STATEMENT) | 53-0196544 | 501(C)(3) | 218,904 | | | | CARBON |
| (3) AUBURN UNIVERSITY | | | · | | | | |
| 540 DEVALL DRIVE, SUITE 200, AUBURN, AL, 36832 | 63-6000724 | UNIVERSITY | 271,354 | | | | MASS TIMBER |
| (4) BLACK FAMILY LAND TRUST, INC. | | | | | | | |
| PO BOX 2087, DURHAM, NC, 27702 | 04-3797149 | 501(C)(3) | 80,000 | | | | (SEE STATEMENT) |
| (5) (SEE STATEMENT) | 83-1666979 | 501(C)(3) | 342,143 | | | | (SEE STATEMENT) |
| (6) (SEE STATEMENT) | 92-2555910 | FOR-PROFIT | 339,009 | | | | (SEE STATEMENT) |
| (7) CLEMSON UNIVERSITY | | | | | | | |
| 108 SILAS N. PEARMAN BLVD, CLEMSON, SC, 29634 | 57-6000254 | UNIVERSITY | 133,475 | | | | (SEE STATEMENT) |
| (8) COALITIONS & COLLABORATIVES INC. | | | | | | | |
| PO BOX 746, LAKE GEORGE, CO 80827 | 47-2144690 | 501(C)(3) | 15,962 | | | | INNOVATIVE FINANCE |
| (9) (SEE STATEMENT) | 84-6000545 | UNIVERSITY | 188,399 | | | | MASS TIMBER |
| (10) (SEE STATEMENT) | 41-1427529 | 501(C)(3) | 26,784 | | | | INNOVATIVE FINANCE |
| (11) COUNTY OF HUMBOLDT | | (// / | , | | | | |
| 825 5TH ST, EUREKA, CA, 95501 | 94-6000513 | GOVT | 24,981 | | | | INNOVATIVE FINANCE |
| (12) (SEE STATEMENT) | | | | | | | |
| 2 Enter total number of section | 501(c)(3) and go | ⊥ vernment organiza | ations listed in the | ine 1 table . | | | l |
| 3 Enter total number of other or | (/ () | • | | | | | 6 |
| For Paperwork Reduction Act Notice, | see the Instruction | ns for Form 990. | | Ca | at. No. 50055P | | Schedule I (Form 990) 2023 |

Schedule I (Form 990) 2023

Page **2**

| Part III | Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. | | | | | | | | | |
|-----------|---|---------------------------------|--------------------------|----------------------------------|---|---------------------------------------|--|--|--|--|
| | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance | | | | |
| 1 | | | | | | | | | | |
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| 7 | | | | | | | | | | |
| Part IV | Supplemental Information. Provide | e the information re | equired in Part I, li | ne 2; Part III, columi | n (b); and any other addit | ional information. | | | | |
| (SEE STAT | EMENT) | | | | | | | | | |
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| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|--|------------|---------------------------|----------------------|-------------------------------|--|------------------------------------|---|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (12) DOVETAIL PARTNERS 528 HENNEPIN AVE, SUITE 303, MINNEAPOLIS, MN 55403 | 52-2419510 | 501(C)(3) | 15,200 | | | | CARBON |
| (13) FLORIDA STATE UNIVERSITY 874 TRADITIONS WAY, TALLAHASSEE, FL, 32306 | 59-1961248 | UNIVERSITY | 56,219 | | | | PRESCRIBED FIRE |
| (14) GEORGIA TECH RESEARCH CORPORATION PO BOX 100117, ATLANTA, GA, 30384 | 58-0603146 | 501(C)(3) | 62,261 | | | | P3 NANO RESEARCH TO COMMERCIALIZATION; CARBON |
| (15) IOWA STATE UNIVERSITY OF SCIENCE AND TECHNOLOGY 1350 BEARDSHEAR HALL, 515 MORRIL RO, AMES, IA, 50011 | 42-6004224 | UNIVERSITY | 38,043 | | | | MASS TIMBER |
| (16) KODAMA SYSTEMS INC. 1171 SANGUINETTI ROAD, #1016, SONORA, CA, 95370 | 87-1861470 | FOR-PROFIT | 12,500 | | | | INNOVATIVE FINANCE |
| (17) LINCOLN INSTITUTE OF LAND POLICY 113 BRATTLE STREET, CAMBRIDGE, MA, 02138 | 86-6021106 | 501(C)(3) | 114,999 | | | | FOREST RETENTION |
| (18) MAMMOTH LAKE TRAILS AND PUBLIC ACCESS FOUNDATION PO BOX 100 PMB 432, MAMMOTH LAKES, CA, 93546 | 20-5554141 | 501(C)(3) | 16,671 | | | | INNOVATIVE FINANCE |
| (19) MCINTOSH SEED PO BOX 2355, DARIEN, GA, 31305 | 58-2556194 | 501(C)(3) | 115,000 | | | | SUSTAINABLE FORESTRY AND LAND RETENTION |
| (20) MICHIGAN STATE UNIVERSITY CONTRACT AND GRANT ADMINISTRATION, 426 AUDITORIUM ROAD, ROOM 2, EAST LANSING, NONE | 38-6005984 | UNIVERSITY | 36,484 | | | | BLOCKCHAIN |
| (21) MISSISSIPPI STATE UNIVERSITY PO BOX 6156, MISSISSIPPI STATE, MS, 39762 | 64-6000819 | UNIVERSITY | 46,406 | | | | MASS TIMBER |
| (22) MOUNT ST HELENS INSTITUTE 42218 NE YALE BRIDGE RD, AMBOY, WA, 98601 | 91-1569993 | 501(C)(3) | 56,650 | | | | INNOVATIVE FINANCE |
| (23) MULTIPLIER 548 MARKET STREET PMB 81178, SAN FRANCISCO, CA, 94104 | 91-2166435 | 501(C)(3) | 20,734 | | | | INNOVATIVE FINANCE |
| (24) NATIONAL WOODLAND OWNERS ASSOCIATION 374 MAPLE AVE E SUITE 310, VIENNA, VA, 22180 | 54-2060831 | 501(C)(3) | 77,590 | | | | DIVERSITY EQUITY INCLUSION |
| (25) NEW LEAF CLIMATE PARTNERS 11 MASON AVENUE, LINCOLN PARK, NJ, 07035 | 88-2100068 | CORP | 162,600 | | | | CARBON |
| (26) NORTHERN FOREST CENTER 18 N MAINT ST. STE 204, CONCORD, NH, 03301 | 20-5583324 | 501(C)(3) | 411,961 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (27) OHIO STATE UNIVERSITY 1960 KENNY ROAD, COLUMBUS, OH, 43210 | 31-6025986 | UNIVERSITY | 99,999 | | | | FOREST RETENTION |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|--|------------|---------------------------|----------------------|-------------------------------|--|------------------------------------|---|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (28) OREGON STATE UNIVERSITY 312 KERR ADMINISTRATION BUILDING, CORVALLIS, OR, 97331 | 61-1730890 | UNIVERSITY | 100,295 | | | | P3 NANO RESEARCH TO COMMERICALIZATION |
| (29) OUR KATAHDIN 245 AROOSTOOK AVENUE PO BOX 293, MILLINOCKET, ME, 04462 | 47-2382072 | 501(C)(3) | 33,469 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (30) PENNSYLVANIA STATE UNIVERSITY 104 ENGINEERING UNIT A, UNIVERSITY PARK, PA, 16802 | 24-6000376 | UNIVERSITY | 51,205 | | | | CARBON |
| (31) PRAIRIE VIEW A&M UNIVERSITY 700 UNIVERSITY DR, PRAIRIE VIEW, TX, 07446 | 74-6001078 | UNIVERSITY | 80,000 | | | | SUSTAINBLE FORESTRY AND LAND RETENTION |
| (32) PURDUE UNIVERSITY 2550 NORTHWESTERN AVE, SUITE 1900, WEST LAFAYETTE, IN, 47906 | 35-6002041 | UNIVERSITY | 27,964 | | | | P3 NANO RESEARCH TO COMMERICALIZATION |
| (33) RESEARCH FOUNDATION OF SUNY 200 BRAY HALL, SYRACUSE, NY, 13210 | 14-1368361 | UNIVERSITY | 35,972 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION; P3 NANO RESEARCH TO COMMERICALIZATION |
| (34) RICE UNIVERSITY 6100 MAIN ST MS-70, HOUSTON , TX, 77005 | 74-1109620 | UNIVERSITY | 69,488 | | | | P3 NANO RESEARCH TO COMMERICALIZATION |
| (35) ROANOKE ECONOMIC DEVELOPMENT, INC. 409 MAIN ST PO BOX 148, RICH SQUARE, NC, 27869 | 56-2182552 | 501(C)(3) | 115,000 | | | | SUSTAINABLE FORESTRY AND LAND RETENTION |
| (36) RUFFED GROUSE SOCIETY & AMERICAN WOODCOCK SOCIETY 100 HIGHTOWER BLVD SUITE 101, PITTSBURG, PA, 15205 | 54-0846925 | 501(C)(3) | 11,929 | | | | MITIGATION |
| (37) SAND COUNTY FOUNDATION INC. 131 W. WILSON STREET, SUITE 610, MADISON, WI, 53703 | 39-6089450 | 501(C)(3) | 39,904 | | | | INNOVATIVE FINANCE |
| (38) SAPPI NORTH AMERICA, INC. 255 STATE STREET, BOSTON, MA, 02109 | 23-2366983 | FOR-PROFIT | 414,111 | | | | P3 NANO |
| (39) SAVE THE REDWOODS LEAGUE 111 SUTTER ST., 11TH FLOOR, SAN FRANCISCO, CA, 94104 | 94-0843915 | 501(C)(3) | 21,600 | | | | INNOVATIVE FINANCE |
| (40) SOFTWOOD LUMBER BOARD 2050 BEAVERCREEK ROAD SUITE 101-397, OREGON CITY, OR, 97045 | 45-4225562 | 501(C)(3) | 128,000 | | | | MASS TIMBER |
| (41) SOMERSET ECONOMIC DEVELOPMENT CORP 41 COURT STREET, SKOWHEGAN, ME, 04976 | 01-0535534 | 501(C)(3) | 13,530 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (42) SUMMIT COUNTY 60 N MAIN ST PO BOX 128, COALVILLE, UT, 84017 | 05-0513167 | GOVT | 206,230 | | | | INNOVATIVE FINANCE |
| (43) THE FRESHWATER TRUST PO BOX 9205, PORTLAND, OR, 97207 | 93-0843521 | 501(C)(3) | 71,289 | | | | INNOVATIVE FINANCE |
| (44) THE NATURE CONSERVANCY 4245 NORTH FAIRFAX DRIVE, #100, ARLINGTON, VA, 22203 | 53-0242652 | 501(C)(3) | 375,000 | | | | CONSERVATION |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|---|------------|---------------------------|----------------------|-------------------------------|--|------------------------------------|---|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (45) THE SIERRA FUND 204 PROVIDENCE MINE ROAD, SUITE 214, NEVADA CITY, CA, 95959 | 68-0485725 | 501(C)(3) | 350,342 | | | | CARBON |
| (46) THE UNIVERSITY OF VERMONT 85 SOUTH PROSPECT ST, BURLINGTON, VT, 05405 | 03-0179440 | 501(C)(3) | 30,059 | | | | MASS TIMBER |
| (47) TROUT UNLIMITED, INC. 1777 N. KENT ST, SUITE 100, ARLINGTON HEIGHTS, VA, 22209 | 38-1612715 | 501(C)(3) | 63,717 | | | | INNOVATIVE FINANCE |
| (48) TRUST TO CONSERVE NORTHEAST FOREST LANDS 108 SEWALL ST, PO BOX 1036, AUGUSTA, ME, 04332 | 73-1674778 | 501(C)(3) | 145,000 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (49) UNITED STATES BIOCHAR INITIATIVE 5475 SW ARROW WOOD LANE, PORTLAND, OR, 97225 | 81-3951338 | 501(C)(3) | 279,506 | | | | BIOCHAR |
| (50) UNIVERSITY OF ARKANSAS PINE BLUFF MS 4985, PINE BLUFF, AR, 71601 | 58-1353149 | 501(C)(3) | 7,003 | | | | SUSTAINABLE FORESTRY AND LAND RETENTION |
| (51) UNIVERSITY OF MAINE 5717 CORBETT HALL ROOM 400, ORONO, ME, 4469 | 01-6000769 | UNIVERSITY | 386,408 | | | | P3 NANO RESEARCH TO COMMERICALIZATION; ECONOMIC DEVELOPMENT ADMINISTRATION |
| (52) UNIVERSITY OF MIAMI 1223 DICKENSON DRIVE, CORAL GABLES, FL, 33146 | 59-0624458 | UNIVERSITY | 49,795 | | | | MASS TIMBER |
| (53) UNIVERSITY OF WISCONSIN-MADISON DRAWER #538, MILWAUKEE, WI, 53278- 0538 | 39-6006492 | UNIVERSITY | 222,477 | | | | P3 NANO RESEARCH TO COMMERICALIZATION |
| (54) UNIVERSITY OF NEBRASKA-LINCOLN 2200 VINE STREET, LINCOLN, NE, 68583 | 47-0049123 | UNIVERSITY | 34,274 | | | | MASS TIMBER |
| (55) UNIVERSITY OF NEW HAMPSHIRE COOPERATIVE EXTENSION 51 COLLEGE ROAD, DURHAM, NH, 03824 | 02-6000937 | UNIVERSITY | 83,531 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (56) VERMONT SUSTAINABLE JOBS FUND 3 PITKIN COURT, MONTPELIER, VT, 05602 | 03-0349736 | 501(C)(3) | 30,000 | | | | ECONOMIC DEVELOPMENT ADMINISTRATION |
| (57) VIRGINIA TECH FOUNDATION, INC. 902 PRICES FORK RD, SUITE 4500, BLACKSBURG, VA, 24061 | 54-0721690 | 501(C)(3) | 172,515 | | | | MITIGATION |
| (58) WEST VIRIGINA UNIVERSITY DIVISON OF FORESTRY AND NATURAL RES, MORGANTOWN, WV, 26506 | 55-0665758 | 501(C)(3) | 18,604 | | | | MASS TIMBER |
| (59) WINSTON COUNTY SELF HELP 3450 SHANNON DALE DRIVE, JACKSON, MS, 39212 | 81-1396515 | 501(C)(3) | 55,000 | | | | SUSTAINABLE FORESTRY AND LAND RETENTION |
| (60) WORLD RESOURCES INSITUTE 10 G STREET NE, SUITE 800, WASHINGTON, DC, 20002 | 52-1257057 | 501(C)(3) | 387,965 | | | | CONSERVATION FINANCE |
| (61) WORKING FOREST INITIATIVE 39 MODENA ISLAND DRIVE, SAVANNAH, GA, 31411 | 88-2635577 | 501(C)(6) | 500,000 | | | | TRADITIONAL MARKETS |

| Return Reference - Identifier | Explanation |
|---|---|
| SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS. | GRANTEES ARE TYPICALLY SELECTED FROM SUBMISSIONS IN RESPONSE TO COMPETITIVE REQUESTS FOR PROPOSALS PROCESSES. EACH PROJECT HAS A DIFFERENT SET OF CRITERIA. ALL GRANTEES OPERATE WITH AN AGREED-UPON WORKPLAN AND DELIVERABLES FOR EACH PROJECT. FUNDS ARE DISBURSED BASED UPON MONITORING OF PROGRESS AND THE AGREEMENT BETWEEN THE GRANTEE AND THE ENDOWMENT OF SATISFACTORY ACCOMPLISHMENTS PER THE AWARD CONTRACT. THE ORGANIZATION'S PROGRAM-RELATED INVESTMENTS ARE MADE UNDER THE DIRECTION OF THE BOARD OF DIRECTORS. ALL INVESTMENTS ARE WITH ORGANIZATIONS THAT SUPPORT THE US ENDOWMENT FOR FORESTRY AND COMMUNITIES' PURPOSE AND GOALS. THE INVESTMENTS ARE MONITORED BY THE BOARD OF DIRECTORS. |
| (1) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | 2030 INC. 607 CERRILLOS ROAD, SUITE G, SANTE FE, NM 87505 |
| (2) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | AMERICAN FORESTS 1220 L STREET NW SUITE 750, WASHINGTON, DC 20005 |
| (5) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | BLUE FOREST FINANCE 5960 S LAND PARK DR SUITE 1264, SACRAMENTO, CA 95822 |
| (6) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | BOSLAND GROWTH LLC 2519 CONNECTICUT AVE NW, WASHINGTON, DC, 20008 |
| (9) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | COLORADO STATE UNIVERSITY 408 UNIVERSITY SERVICES CENTER, FORT COLLINS, CO 80523 |
| (10) SCHEDULE I, PART II, COLUMN A - NAME AND ADDRESS OF ORGANIZATION OR GOVERNMENT | COUNCIL OF GREAT LAKES GOVERNORS, INC. 309 EAST RAND ROAD, ARLINGTON HEIGHTS, IL 60004 |
| SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE | BLACK FAMILY LAND TRUST, INC.: SUSTAINABLE FORESTRY AND LAND RETENTION |
| SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE | BLUE FOREST FINANCE: INNOVATIVE FINANCE; ECOSYSTEM MARKETS |
| SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE | BOSLAND GROWTH LLC: SCARRED MINE LAND; FOREST CONSERVATION |
| SCHEDULE I, PART II , COLUMN H - PURPOSE OF GRANT OR ASSISTANCE | CLEMSON UNIVERSITY: P3 NANO RESEARCH TO COMMERCIALIZATION |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

20-5583324

Name of the organization

UNITED STATES ENDOWMENT FOR FORESTRY

Department of the Treasury Internal Revenue Service

Employer identification number

| Part | Questions Regarding Compensation | | | |
|------|--|----|-----|----|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use | | | |
| | ☐ Travel for companions ☐ Payments for business use of personal residence | | | |
| | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees | | | |
| | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | | |
| | explain | 1b | | |
| | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | ☐ Compensation committee ✓ Written employment contract | | | |
| | ✓ Independent compensation consultant ✓ Compensation survey or study | | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | ~ |
| b | Participate in or receive payment from a supplemental nonqualified retirement plan? | 4b | | ~ |
| C | Participate in or receive payment from an equity-based compensation arrangement? | 4c | | ~ |
| | If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the revenues of: | | | |
| а | The organization? | 5a | | ~ |
| b | Any related organization? | 5b | | ~ |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | ~ |
| b | Any related organization? | 6b | | ~ |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| _ | For governor Bottod on Forms 2000 Port VIII Continu A. P 4 . P. I. I | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | ~ |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe | | | |
| | in Part III | 8 | | ~ |
| | | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | |

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Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | Note: The sum of columns (b)(i)-(iii) i | | (B) Breakdown of W-2 ar | | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--|---|------|-------------------------|--------|------------|--------------------|----------------|----------------------|---|
| CEO SECRETARY | (A) Name and Title | | | | reportable | other deferred | | | in column (B) reported as deferred on prior |
| PETER STANGEL 2 CHIEF OPERATING OFFICER (II) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 395,846 | 40,064 | 0 | 36,300 | 34,135 | 506,345 | 0 |
| 2 CHIEF OPERATING OFFICER (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ALCIO CRAMER 3 SENIOR VICE PRESIDENT (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 299,709 | 31,787 | 0 | 36,300 | 21,742 | 389,538 | 0 |
| SENIOR VICE PRESIDENT (ii) 0 0 0 0 0 0 0 0 0 | | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHAEL GOERGEN 4 VICE PRESIDENT (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 256,901 | 27,266 | 0 | 31,807 | 18,351 | 334,325 | 0 |
| VICE PRESIDENT (i) | | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MATTHEW KRUMENAUER 5 VICE PRESIDENT (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 232,917 | 24,268 | 0 | 28,290 | 0 | 285,475 | 0 |
| VICE PRESIDENT (i) | | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 5 VICE PRESIDENT (ii) | | (i) | 212,962 | 22,189 | 0 | 25,867 | 0 | 261,018 | 0 |
| 6 CHIEF FINANCIAL OFFICER (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 5 VICE PRESIDENT | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JAIME DANIEL 7 FINANCE DIRECTOR (i) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | | (i) | 188,110 | 17,148 | 0 | 23,715 | 30,985 | 259,958 | 0 |
| 7 FINANCE DIRECTOR (ii) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | 6 CHIEF FINANCIAL OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 8 (i) (i) (ii) (ii) (iii) (iii | | (i) | 120,208 | 13,352 | 0 | 15,590 | 24,509 | 173,659 | 0 |
| 8 | 7 FINANCE DIRECTOR | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 9 (i) (i) (ii) (iii) (ii | 8 | | | | | | | | |
| 10 (i) (i) (ii) (iii) (i | 9 | | | | | | | | |
| 11 (ii) (ii) (iii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiii) (iiiiiiii | 10 | | | | | | | | |
| 12 (i) (ii) 13 (ii) (iii) 14 (ii) (iii) 15 (i) (ii) | 11 | | | | | | | | |
| 13 (i) (ii) (ii) (iii) (| 12 | 1 | | | | | | | |
| (i) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiiiii) (iiiiiiii) (iiiiiiii) (iiiiiiii) (iiiiiiii) (iiiiiiiii) (iiiiiiiiiii) (iiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii | | (i) | | | | | | | |
| (i) (ii) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiiii) (iiiii) (iiiiii) (iiiiiii) (iiiiiiii | | (i) | | | | | | | |
| (i) | | (i) | | | | | | | |
| 16 (ii) | | | | | | | | | |

Schedule J (Form 990) 2023

SCHEDULE O (Form 990)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the Organization UNITED STATES ENDOWMENT FOR FORESTRY

Employer Identification Number 20-5583324

| Return Reference - Identifier | Explanation | | | | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|--|--|
| FORM 990, PART III, LINE 4A - PROGRAM SERVICE DESCRIPTION | LANDOWNERS AS ANOTHER SOURCE OF REVENUE THAT WILL CONTRIBUTE TO CONSERVATION GOALS. II. FOREST RETENTION AND HEALTH: RETAINING/EXPANDING AND ENSURING HEALTH OF FORESTS. THIS IS A WIDE-RANGING INITIATIVE THAT INCLUDES SERVING AS CROSS-BORDER CONVENER FOR MORE STRATEGIC COLLABORATION BETWEEN CANADA AND THE U.S. OTHER WORK INCLUDES CORPORATE PARTNERSHIPS TO PROTECT BOTTOMLAND HARDWOOD FORESTS, THE DEPARTMENT OF DEFENSE'S BASE BUFFERING PROGRAM AND INNOVATIVE FINANCING APPROACHES FOR FOREST MANAGEMENT AND RETENTION. EACH IS DESIGNED TO AID IN RETENTION AND RESTORATION OF HEALTHY WORKING FORESTS. A CORPORATE PARTNERSHIP PROVIDES FUNDING FOR CONSERVATION OF HIGH-VALUE BOTTOMLAND HARDWOOD FORESTS IN NORTH CAROLINA AND VIRGINIA; THIS PROGRAM IS A MODEL FOR PUBLIC-PRIVATE PARTNERSHIPS. THE ENDOWMENT WORKS WITH LOCAL CONSERVATION PARTNERS TO TAKE ADVANTAGE OF USDA FUNDS THROUGH THE NATURAL RESOURCES CONSERVATION SERVICE. THEIR REGIONAL CONSERVATION PARTNERSHIP PROGRAM AWARDS FINANCE CONSERVATION EASEMENTS THAT PROTECT FORESTS THAT ARE IMPORTANT FOR THE ENVIRONMENT AND THAT SUSTAIN LOCAL JOBS AND ECONOMIES. | | | | | | | | | | |
| | III. TRADITIONAL MARKETS: AFTER SUCCESSFUL WORK THAT LED TO THE CREATION OF TWO COMMODITY CHECK-OFFS - SOFTWOOD LUMBER BOARD AND PAPER & PAPER-BASED PACKAGING BOARD MORE RECENT WORK HAS INCLUDED SUPPORTING INITIATIVES TO ADVANCE PUBLIC UNDERSTANDING OF THE BENEFITS OF WORKING FORESTS AND THE ROLE THEY PLAY IN CLIMATE SOLUTIONS. WE ARE ALSO CONTINUING TO DEVELOP BLOCKCHAIN SOLUTIONS THROUGH A PROGRAM CALLED FORESTRUST, WHICH SEEKS TO TRACK THE SUPPLY CHAIN OF TIMBER AND FOREST PRODUCTS FROM FORESTS TO END-PRODUCT, WHICH HELPS ALLEVIATE ISSUES INVOLVING ILLEGAL LOGGING. | | | | | | | | | | |
| | IV. FUTURE MARKETS: THE ENDOWMENT IS PARTNERING WITH THE USDA FOREST SERVICE AND EMERGING PRODUCERS TO ADVANCE COMMERCIALIZATION OF CELLULOSIC NANOMATERIALS. THIS MULTI-YEAR INITIATIVE ENGAGES PARTNERS TO FILL KNOWLEDGE GAPS FACILITATING NEW PRODUCTS AND APPLICATIONS WHILE PLACING A PRIMARY INTEREST ON ENSURING HUMAN AND ENVIRONMENTAL HEALTH AND SAFETY. WORK CONTINUES TO ADVANCE MASS TIMBER APPLICATIONS TO SUPPORT TALL WOODEN BUILDINGS, INCLUDING ADVANCING THE CARBON STORY OF FOREST PRODUCTS. THE ENDOWMENT IS INVESTIGATING POTENTIAL BENEFITS AND CONCERNS ASSOCIATED WITH FOREST CARBON. IN RESPONSE TO AN INCREASE IN PUBLIC AND PRIVATE INVESTMENT IN CARBON MANAGEMENT AND CLIMATE SMART FORESTRY ON PRIVATE FOREST LANDS, THE ENDOWMENT IS FUNDING PROGRAMS AND WORKSHOPS TO BETTER UNDERSTAND AND QUANTIFY LANDOWNER CAPACITY AND WILLINGNESS TO ADOPT CARBON MANAGEMENT PRACTICES AND THE IMPLICATIONS FOR OTHER FOREST LAND USES (E.G., WOOD PRODUCTS). THROUGH THE US BIOCHAR INITIATIVE PROJECT, WE WORK WITH PARTNERS TO INCREASE APPLICATIONS, MARKET, AND PRODUCTION OF BIOCHAR WITH THE ULTIMATE GOAL OF CARBON BEING BURIED IN THE GROUND, ALLOWING CARBON CREDITS TO BE REALIZED. THE FOREST & WOOD CARBON DATA PLATFORM LAUNCH IN 2023 CREATED A SINGLE U.S. DEPARTMENT OF AGRICULTURE (USDA)-SPONSORED PLATFORM WITH MULTIPLE USER-FRIENDLY TOOLS PROVIDING TRANSPARENT, HIGH-INTEGRITY FOREST AND WOOD PRODUCT CARBON DATA THROUGHOUT THE VALUE CHAIN. THE PLATFORM WILL INCLUDE SIX MEASUREMENT, MONITORING, REPORTING, AND VERIFICATION (MMRV) TOOLS THAT ALIGN WITH A U.S. FOREST SERVICE (USFS) OBJECTIVE TO SERVE AS THE PRIMARY SOURCE OF INFORMATION ON CARBON AND CARBON FLOWS ACROSS U.S. FOREST LANDS, HARVESTED WOOD PRODUCTS, AND END-USE LIFE CYCLE ASSESSMENT. | | | | | | | | | | |
| | V. ASSET CREATION: WE CONTINUE TO SUPPORT THE SUSTAINABLE FORESTRY AND LAND RETENTION (SFLR) NETWORK AND THEIR GOAL TO USE FORESTS AND FOREST-BASED ASSETS TO CREATE ECONOMIC OPPORTUNITY FOR AFRICAN AMERICAN LANDOWNERS. AMERICAN FOREST FOUNDATION IS NOW THE SFLR FISCAL AGENT. SFLR IS A MULTI-YEAR PROGRAM IN PARTNERSHIP WITH THE USDA FOREST SERVICE AND NRCS ACROSS EIGHT SOUTHERN STATES AND HAS SUCCESSFULLY SEEN 1,500 BLACK FAMILIES MOVE THEIR LANDS INTO THE FOREST MANAGEMENT PIPELINE. WE ARE APPLYING THE APPLIED LEARNINGS FOR OUR WORK WITH THE SFLR NETWORK TO EXPLORE HISPANIC/LATINO LANDOWNERS AND THEIR ABILITY TO GENERATE WEALTH FOR THEIR FAMILIES AND COMMUNITIES. WE CONTINUE TO WORK WITH THE ECONOMIC DEVELOPMENT ADMINISTRATION IN NEW ENGLAND IN PARTNERSHIP WITH THE NORTHERN FOREST CENTER TO ASSIST IN FINDING LOCAL ECONOMIC SOLUTIONS TO HELP OFFSET THE IMPACT OF THE CLOSURE OF MUCH OF THE REGION'S PULP AND PAPER PRODUCTION. | | | | | | | | | | |
| FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY | THE ENTIRE BOARD OF DIRECTORS WAS PROVIDED A COPY OF THE DRAFT FORM 990 WITH OPPORTUNITY FOR REVIEW AND DISCUSSION. | | | | | | | | | | |
| FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY | AT EVERY MEETING OF THE BOARD OF DIRECTORS, BEFORE ANY ACTION IS TAKEN ON A PARTICULAR TOPIC, MEMBERS ARE ASKED TO NOTE FOR THE RECORD ANY AREAS OF POTENTIAL CONFLICT. ANNUALLY, EACH MEMBER OF THE BOARD AND STAFF ARE ASKED TO REVIEW AND SIGN A COPY OF THE CONFLICT OF INTEREST POLICY. | | | | | | | | | | |

| Return Reference - Identifier | Explanation |
|---|---|
| FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL | OFFICER-LEVEL SALARIES ARE ESTABLISHED BASED UPON THE EDUCATION, EXPERIENCE AND OTHER QUALIFICATIONS OF EACH INDIVIDUAL AND BENCHMARKED AGAINST THE PAY OF SIMILAR POSITIONS WITHIN NOT-FOR-PROFITS AS A CLASS (E.G. AVERAGE ANNUAL SALARY OF WASHINGTON, DC-BASED NGOS) AND A MORE DEFINED GROUP OF NOT-FOR-PROFITS "PEER" ORGANIZATIONS. SALARIES OF ALL STAFF, WITH THE EXCEPTION OF THE CEO, ARE ESTABLISHED USING THESE BENCHMARKS AND ADMINISTERED BY THE CEO WITH BOARD REVIEW/APPROVAL ON EACH EMPLOYEE'S ON APRIL 1ST OF EACH YEAR. IN THE CASE OF THE CEO, THE BOARD OF DIRECTORS REVIEWS THE CEO'S PAY AND BENEFITS AT LEAST ANNUALLY. THE ENTIRE PAY/BENEFITS PACKAGE IS TESTED IN A REVIEW OF PEER GROUP AND OTHER BENCHMARKS AND PERIODICALLY REVIEWED BY OUTSIDE COUNSEL AND/OR A BENEFITS CONSULTANT. |
| FORM 990, PART VI, LINE 15B - PROCESS TO ESTABLISH COMPENSATION OF OTHER OFFICERS OR KEY EMPLOYEES | OFFICER-LEVEL SALARIES ARE ESTABLISHED BASED UPON THE EDUCATION, EXPERIENCE AND OTHER QUALIFICATIONS OF EACH INDIVIDUAL AND BENCHMARKED AGAINST THE PAY OF SIMILAR POSITIONS WITHIN NOT-FOR-PROFITS AS A CLASS (E.G. AVERAGE ANNUAL SALARY OF WASHINGTON, DC-BASED NGOS) AND A MORE DEFINED GROUP OF NOT-FOR-PROFITS "PEER" ORGANIZATIONS. SALARIES OF ALL STAFF, WITH THE EXCEPTION OF THE CEO, ARE ESTABLISHED USING THESE BENCHMARKS AND ADMINISTERED BY THE CEO WITH BOARD REVIEW/APPROVAL ON EACH EMPLOYEE'S ON APRIL 1ST OF EACH YEAR. IN THE CASE OF THE CEO, THE BOARD OF DIRECTORS REVIEWS THE CEO'S PAY AND BENEFITS AT LEAST ANNUALLY. THE ENTIRE PAY/BENEFITS PACKAGE IS TESTED IN A REVIEW OF PEER GROUP AND OTHER BENCHMARKS AND PERIODICALLY REVIEWED BY OUTSIDE COUNSEL AND/OR A BENEFITS CONSULTANT. |
| FORM 990, PART VI, LINE 18 - | COPIES OF THE ORGANIZATION'S FORM 990 IS AVAILABLE ON THE ORGANIZATIONAL WEBSITE AND WWW.GUIDESTAR.ORG. |
| FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC | COPIES OF ALL GOVERNANCE DOCUMENTS CHARTER, BYLAWS, STEWARDSHIP PRINCIPLES, VALUES ARE AVAILABLE ON THE ORGANIZATIONAL WEBSITE. |
| FORM 990, PART XII, LINE 2C - | THIS PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR. |

SCHEDULE R (Form 990)

Part I

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

UNITED STATES ENDOWMENT FOR FORESTRY

Employer identification number 20-5583324

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|--|--------------------------------|---|----------------------------|---------------------------|--|
| (1) RESTORATION FUELS (37-1881323) PO BOX 668, PINEVILLE, OR 97754 | MANUFACTURING | OR | 4,131,657 | 20,987,238 | UNITED STATES ENDOWMENT FOR FORESTRY AND COMMUNITIES, INC |
| (2) TIMBERHAULING.COM (84-2204346) 10 S. ACADEMY ST., STE 101, GREENVILLE, SC 29601 | PURCHASING MANAGER | SC | 525,719 | 0 | UNITED STATES ENDOWMENT FOR FORESTRY AND COMMUNITIES, INC |
| (3) FORESTRUST (85-3186870) 10 S. ACADEMY ST., STE 101, GREENVILLE, SC 29601 | TECHNOLOGY | SC | 0 | 0 | UNITED STATES ENDOWMENT FOR FORESTRY AND COMMUNITIES, INC |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 conti ent | g) 512(b)(13) rolled ity? |
|--|--------------------------------|---|----------------------------|--|-------------------------------|---------------------------|------------------------------------|
| | | | | | | Yes | No |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

Cat. No. 50135Y

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under | (f) Share of total income | (g) Share of end-of- year assets | Dispropo alloca | ortionate | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | | | (k) Percentage ownership |
|--|--------------------------------|--------------------------------------|-------------------------------------|---|---------------------------------|--|--------------------|-----------|---|-----|----|--------------------------------|
| | | country) | | sections 512-514) | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | Section 5 contr ent | i) 512(b)(13) rolled :ity? |
|--|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|---------------------------|-------------------------------------|
| | | | | | | | | Yes | No |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| (5) | | | | | | | | | |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | | | | | | | | | | | | Yes | No |
|--------|---|------|--------|--------|-----|--------|------|---------|------|-----|-------|------|-------|------|-----|---------|----------|-----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or r | more | e rela | ted or | gan | izatio | ons | listed | d in | Par | ts II | –IV? | | | | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | | | | | | | | | | | | 1a | | |
| b | Gift, grant, or capital contribution to related organization(s) | | | | | | | | | | | | | | | 1b | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | | | | | | | | | | | | | 1c | | |
| d | Loans or loan guarantees to or for related organization(s) | | | | | | | | | | | | | | | 1d | | |
| е | Loans or loan guarantees by related organization(s) | | | | | | | | | | | | | | | 1e | | |
| | | | | | | | | | | | | | | | | | | |
| f | Dividends from related organization(s) | | | | | | | | | | | | | | | 1f | | |
| g | Sale of assets to related organization(s) | | | | | | | | | | | | | | | 1g | | |
| h | Purchase of assets from related organization(s) | | | | | | | | | | | | | | | 1h | | |
| i | Exchange of assets with related organization(s) | | | | | | | | | | | | | | | 1i | | |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | | | | | | | | | | | | 1j | | |
| | | | | | | | | | | | | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | | | | | | | | | | | | 1k | | |
| 1 | Performance of services or membership or fundraising solicitations for related organization(s). | | | | | | | | | | | | | | | 11 | | |
| m | | | | | | | | | | | | | | | | 1m | | |
| n | | | | | | | | | | | | | | | | 1n | | |
| o | | | | | | | | | | | | | | | | 10 | | |
| | | | | | | | | | | | | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | | | | | | | | | | | | 1p | | |
| a a | | | | | | | | | | | | | | | | 1g | | |
| • | | | | | | | | | | | | | | | | • | | |
| r | Other transfer of cash or property to related organization(s) | | | | | | | | | | | | | | | 1r | | |
| s | | | | | | | | | | | | | | | | 1s | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must comp | | | | | | | | | | | | | | | on thre | esholo | ds. |
| | (a) | • | (b) | | | | | (c) | | | | • | | | (d) | | | |
| | Name of related organization | | ransac | ction | | , | Amou | int inv | olve | d | | Meth | od of | dete | | g amoui | nt invol | ved |
| | | ty | ype (a | —s) | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| (1) | | | | | | | | | | | | | | | | | | |
| . , | | | | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | | | | |
| | | | | | 7 | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | | | | |

Schedule R (Form 990) 2023

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | organizations? | | (f) Share of total income | (g) Share of end-of-year assets | Disprop | h) ortionate tions? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (j) General or managing partner? | | (k) Percentage ownership |
|---|----------------------|---|---|----------------|----|---------------------------------|--|---------|---------------------------|---|---|----|--------------------------------|
| | | | sections 512-514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | |