# U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries

**Consolidated Financial Statements** 

Years Ended December 31, 2017 and 2016



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### **Independent Auditors' Report**

The Board of Directors U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries Greenville, South Carolina

### Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries (the "Endowment") which comprise the consolidated statements of financial position as of December 31, 2017 and 2016, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Endowment, as of December 31, 2017 and 2016, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



#### Other Matters

### Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidated schedules of functional expenses and the accompanying schedule of expenditures of federal awards, as required by the Uniform Guidance are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. The consolidated schedules of functional expenses and schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidated schedules of functional expenses and schedule of expenditures of federal awards are fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

Dixon Hughes Goodman LLP

In accordance with *Government Auditing Standards*, we have also issued our report dated September 25, 2018 on our consideration of the Endowment's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Endowment's internal control over financial reporting and compliance.

Greenville, South Carolina September 25, 2018

### U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries Consolidated Statements of Financial Position December 31, 2017 and 2016

		<u>2017</u>		<u>2016</u>
ASSETS	¢	4C 44E 4CE	Φ	0.005.007
Cash and cash equivalents Grants receivable	\$	16,115,465	\$	9,605,227
Other receivables		2,334,470		1,757,729
Other assets		1,935,712 95,188		3,162,961 83,470
Notes receivable, net of allowance for doubtful		95,100		03,470
accounts of approximately \$1,611,000 and \$1,153,000		1,653,541		2,535,079
Investments		221,406,784		201,154,144
Property and equipment, net		855,527		845,339
Troperty and equipment, het	_	033,321		040,000
Total assets	\$_	244,396,687	\$_	219,143,949
LIABILITIES AND NET ASSETS				
Accounts payable and other accruals	\$	2,086,312	\$	2,596,525
Notes payable		-		134,311
Other liabilities		-		25,000
Total liabilities		2,086,312	_	2,755,836
Net assets:				
Unrestricted net assets:				
Unrestricted		19,622,635		14,046,190
Noncontrolling interest		500,009		351,414
Temporarily restricted		22,187,731		1,990,509
Permanently restricted	_	200,000,000	_	200,000,000
Total net assets	_	242,310,375	_	216,388,113
Total liabilities and net assets	\$_	244,396,687	\$_	219,143,949

### U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries Consolidated Statements of Activities For the Years Ended December 31, 2017 and 2016

Unrestricted support, revenues and gains:	<u>2017</u>	<u>2016</u>
Interest and dividend income, net of investment fees Net realized and unrealized gains on investments Federal support Private support Sales Gain on sale of NSJ Net assets released from restrictions Total support, revenues and gains	\$ 216,808 4,036,920 29,405 4,802 3,550,000 11,379,388 19,217,323	5,027,424 4,974,675 676,090 2,912,026 - 9,711,069
Expenses: Program Management and general  Total expenses	12,478,135 1,014,148 13,492,283	681,154
Increase in unrestricted net assets  Temporarily restricted support and revenue:	5,725,040	8,726,934
Interest and dividend income, net of investment fees Net realized and unrealized gains on investments and other investment income Private support Releases from restriction	3,278,163 26,001,355 2,297,092 (11,379,388	5,550,470 2,443,000
Increase in temporarily restricted net assets	20,197,222	
Total increase in net assets  Net assets at beginning of year	25,922,262 216,388,113	
Net assets at end of year	\$ 242,310,375	\$ 216,388,113

### U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries Consolidated Statements of Cash Flows For the Years Ended December 31, 2017 and 2016

		<u>2017</u>	<u>2016</u>
Cash flows used in operating activities: Increase in net assets Adjustments to reconcile increase in net assets to net cash used in operating activities: Net realized and unrealized gains on	\$	25,922,262	\$ 10,170,928
investments and other investment income Depreciation Net changes in operating assets and liabilities:		(26,001,355) 37,428	(10,577,894) 25,562
Grants receivable Other receivables Notes receivable Other assets Accounts payable and other accruals Deferred revenue Other liabilities	_	(576,741) 1,227,249 881,538 (11,718) (510,213) - (25,000)	(131,515) (2,941,882) 696,231 (35,759) 1,441,832 (127,135)
Net cash provided by (used in) operating activities		943,450	(1,479,632)
Cash flows from investing activities: Sales of investments Purchases of investments Purchases of property and equipment  Net cash provided by investing activities	_	74,744,000 (68,995,285) (47,616) 5,701,099	71,516,913 (67,120,587) (483,279) 3,913,047
Cash flows from financing activities: Repayments of note payable	_	(134,311)	(27,354)
Net cash used in financing activities	_	(134,311)	(27,354)
Net increase in cash		6,510,238	2,406,061
Cash and cash equivalents at beginning of year	_	9,605,227	7,199,166
Cash and cash equivalents at end of year	\$_	16,115,465	\$ 9,605,227

### **Notes to the Consolidated Financial Statements**

### 1. Summary of Significant Accounting Policies

### **Organization**

U.S. Endowment for Forestry and Communities, Inc. (the "Endowment") is a not-for-profit organization incorporated and established in 2006 at the request of the governments of the United States and Canada in accordance with the terms of the Softwood Lumber Agreement ("SLA") between the two countries. The Endowment is one of three entities designated to share in a one-time infusion of funds to support "meritorious initiatives" in the United States. It was endowed with \$200 million under the terms of the SLA. The Endowment has been chartered with two purposes: 1) educational and charitable causes in timber-reliant communities; and 2) educational and public-interest projects addressing forest management issues that affect timber-reliant communities, or the sustainability of forests as sources of building materials, wildlife habitat, bio-energy, recreation and other values.

The Endowment has a wholly owned subsidiary, Community Wealth Through Forestry, Inc. ("CWF"). The purpose of CWF is to support sustainable green energy development that captures and distributes benefits to rural forest-reliant communities. CWF became operational in November 2011 and its activity has been consolidated in the financial statements for the year ended December 31, 2017 and 2016.

On July 25, 2016, the Endowment invested \$1,500,000 for a 70% interest in Oregon Torrefaction, LLC, a limited liability company ("OT"), with the remaining ownership being designated as a noncontrolling interest in the consolidated financial statements. The purpose of OT is to advance forest health and rural, forest-rich community vitality with the principal immediate objective to produce torrefied biomass fuel to be supplied to Portland General Electric and any other purchasers. OT's activity is included in the consolidated financial statements for the years ended December 31, 2017 and 2016.

### **Principles of Consolidation**

The consolidated financial statements include the accounts of the Endowment and the Subsidiaries. All material intercompany accounts and transactions have been eliminated in consolidation.

For consolidated subsidiaries that are less than wholly-owned, the third party holdings of equity interests are referred to as noncontrolling interest. The portion of unrestricted net assets of the subsidiary is presented as noncontrolling interest on the consolidated statement of financial position. The changes in unrestricted net assets related to the noncontrolling interest are outlined in the table below:

Balances, December 31, 2016 Revenues in excess of expenses Contributions Balances, December 31, 2017	_	Total	<u>Er</u>	ndowment_	controlling Interest		
· · · · · · · · · · · · · · · · · · ·	\$	(1,171,381) (505,318)	\$	(819,967) (353,723)	\$	(351,414) (151,595)	
•	\$	10,000 (1,666,699)	\$	7,000 (1,166,690)	\$	3,000 (500,009)	

### **Use of Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates could also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Cash and Cash Equivalents

For the purpose of the consolidated statements of cash flows, the Endowment considers unrestricted highly liquid investments with a remaining maturity of three months or less when purchased to be cash equivalents.

At times throughout the year, the Endowment may temporarily maintain cash balances at financial institutions in excess of FDIC insured limits. Management attempts to minimize this exposure by minimizing un-invested cash balances and monitoring the strength of the financial institutions with which it has accounts.

### Grants Receivable

Grants receivable consist of unsecured balances due from grantor agencies for reimbursement of allowable grant expenditures and do not bear interest.

#### Notes Receivable

Notes receivable are due primarily from for-profit organizations that are working on various projects related to the Endowment's purpose and are recorded at estimated net realizable value. Credit is extended to the for-profit organizations and collateral is not required. Notes are due between fiscal years of 2018 to 2019. Interest rates on the notes vary based on the terms of the note. Management reviews the receivables periodically and provides an allowance for uncollectible accounts at a level which, in management's judgment, is adequate to absorb potential losses inherent in uncollectible notes receivables.

#### **Investments**

The Endowment's investments are recorded at fair value.

The fair values of investments in publically traded money market funds, limited partnerships, equity securities, equity funds, and fixed income funds, which are valued at \$84,644,706 and \$78,747,786 at December 31, 2017 and 2016, respectively, are determined based upon quoted market prices.

Investments in equity, fixed income and real asset common and commingled trust funds, and certain limited partnerships which are valued at \$112,753,440 and \$102,470,520 at December 31, 2017 and 2016, respectively, do not have quoted market prices. The fair value of such investments is based upon the net asset value of the respective funds, which are based upon the estimated fair values of the underlying investments. The fair values of the underlying investments are based upon quoted market prices, where applicable, or upon estimated fair values determined by the respective fund managers and are subject to review by the Endowment and independent annual financial statement audits.

The consolidated financial statements also include investments in certain private limited partnerships valued at \$15,095,679 and \$10,338,665 at December 31, 2017 and 2016, respectively. The recorded market price for such investments is estimated by the individual investment manager of the funds taking into account such factors as the financial condition of each investee, economic and market conditions affecting their operations, any changes in management, the length of time since the initial investment, recent arm's-length transactions involving the securities of the investee, the value of similar securities issued by companies in the same or similar businesses, and limited marketability of the portfolio. The fair value in such investments is subject to review by the Endowment and independent annual financial statement audits.

See Note 3 for further discussion of the measurements and methodology used by the Endowment to determine the fair value of investments.

Investment securities are exposed to several risks, such as changes in interest rates, market fluctuations, and credit risks. Due to the risks associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported in the Endowment's consolidated financial statements.

### Property and Equipment

Property and equipment are reported at cost, if purchased, or fair value at the date of donation. The Endowment's policy is to capitalize property and equipment with value greater than \$2,500. Depreciation is computed on a straight-line basis over the estimated useful life of the assets. Depreciation expense was \$37,428 and \$25,562 for the years ended December 31, 2017 and 2016, respectively.

### Deferred Revenue

Certain grants received by the Endowment and paid in advance are deferred until the sub-recipient of the grant submits a reimbursement request which includes documentation of actual expenditures incurred under the grant.

#### Net Assets

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donorimposed restrictions. Accordingly, net assets of the Endowment and changes therein are classified and reported as follows:

*Unrestricted* - Net assets that are not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes by the Endowment or may otherwise be limited by contractual agreements with outside parties.

Temporarily Restricted - Net assets whose use by the Endowment is subject to donor-imposed stipulations that can be fulfilled by actions of the Endowment pursuant to those stipulations or that expire by the passage of time.

Permanently Restricted - Net assets subject to donor-imposed stipulations that they be maintained in perpetuity by the Endowment.

#### Restricted and Unrestricted Revenue and Support

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions.

Support that is restricted by the donor is reported as an increase in unrestricted net assets if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the Consolidated Statement of Activities as net assets released from restrictions.

### **In-Kind Contributions**

The Endowment records in-kind contributions at their fair value at the date of the contribution.

### Functional Expenses

The cost of providing various programs and supporting services has been reported on a functional basis in the statements of activities. Accordingly, certain costs have been allocated to the program initiatives and supporting services based on estimates made by management.

### Fair Value of Financial Instruments

The fair value of the financial instruments of the Endowment are set forth as follows:

Cash and cash equivalents, receivables, prepaid expenses, accounts payable, other accruals and notes payable - The carrying amounts approximate fair value due to the immediate or short-term maturity of these instruments.

Notes receivable - Notes receivable amount of approximately \$3,264,000 and \$2,535,000 as of December 31, 2017 and 2016. The fair value of notes receivable is estimated to be approximately \$1,453,000 and \$2,143,000 as of December 31, 2017 and 2016. The fair value was estimated using discounted cash flow analyses, using interest rates for corporate bonds with similar maturities for borrowers of similar credit quality.

*Investments* - Investments are carried at fair value as determined by quoted market prices or other available information (Note 3).

### **Income Taxes**

The Endowment has obtained tax exempt status under Internal Revenue Code Section 501(c)(3), and as such, is exempt from income taxes except on unrelated business income. Accordingly, the accompanying consolidated financial statements do not reflect a provision or liability for Federal and state income taxes. The Endowment has determined that there are no material unrecognized tax benefits or obligations as of December 31, 2017.

CWF is classified as a C Corporation under the Internal Revenue Code. CWF reported net income for the year ended December 31, 2017, therefore, there was tax expense. Accordingly, a provision has been made for Federal and state income taxes.

OT is a limited liability company under the Internal Revenue Code. OT reported a net loss for the year ended December 31, 2017, therefore, there was no tax expense. Accordingly, no provision has been made for Federal or state income taxes.

### 2. Investments

The estimated fair values of investments at December 31 follows:

		2017	 2016
Cash held in brokerage accounts	\$	8,912,959	\$ 9,597,173
Money market funds		1,645,255	1,599,359
Publically traded securities		952,107	1,048,907
Publically traded equity funds		56,162,230	50,557,903
Publically traded fixed income funds		22,205,142	21,081,024
Publically traded limited partnerships		3,679,972	4,460,593
Equity common and commingled trust funds		66,500,978	57,279,163
Fixed income common and commingled trust funds		27,569,036	24,214,681
Real asset common and commingled trust funds		3,170,399	1,921,210
Directional hedge funds		46,854	2,647,605
Futures hedge funds		456,310	270,097
Limited partnerships		15,009,863	16,137,764
Private limited partnerships		<u>15,095,679</u>	 10,338,665
Total investments	<u>\$</u>	221,406,784	\$ 201,154,144

The investments detailed above represent all investments held by the investment manager at December 31, 2017 and 2016, and do not include programmatic investments.

Interest and dividend income is reported net of custodial and investment management fees and approximated \$452,000 and \$313,000 for the years ended December 31, 2017 and 2016, respectively. Other investment fees incurred for the direct sales and purchases of investments are recorded as transaction costs and are netted with realized and unrealized gains/losses.

### 3. Fair Value of Measurements

Accounting standards establish a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements). The three levels of the fair value hierarchy are described below:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Endowment has the ability to access.

Level 2 – Inputs to the valuation methodology include

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. All assets reported at fair value have been valued using a market approach, except for Level 3 assets.

For level 3 assets, management consults with its investment committee and a third-party investment advisory firm, to establish fair value measurement valuation policies and procedures. At least annually, management and the investment committee determines if the current valuation techniques used in the fair value measurements are still appropriate and evaluates and adjusts unobservable inputs used in the fair value measurements based on current market conditions and third-party information. There were no changes in the valuations techniques during 2017.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Endowment believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following tables sets forth by level within the fair value hierarchy the Endowment's assets accounted for at fair value on a recurring basis as of December 31, 2017 and 2016:

		Fair value meas	urements at Decembe	er 31, 2017 using:
		Quoted prices In active markets for	Quoted prices for similar	Significant
	Fair value at December 31,	identical assets and liabilities	assets and liabilities (Level 2	Unobservable inputs
	2017	(Level 1 inputs)	inputs)	(Level 3 inputs)
Assets measured at fair value: Money market funds Publically traded securities:	<b>\$</b> 1,645,255	<u>\$ 1,645,255</u>	<u>\$</u> _	<u>\$</u>
Energy	952,107	952,107		
Publically traded equity funds:				
Mid-cap	12,517,872	12,517,872	-	-
Large cap	14,843,659	14,843,659	-	-
International	28,800,699	28,800,699		
	<u>56,162,230</u>	<u>56,162,230</u>		
Publically traded fixed income funds:				
Taxable bonds	15,215,251	15,215,251	-	-
Index and other	6,989,891	6,989,891		
B. I. I	22,205,142	22,205,142		
Publically traded limited partnerships	3,679,972	3,679,972		
Private limited partnerships Total investments included in the	<u>15,095,679</u>	<del></del>		15,095,679
fair value hierarchy	99,740,385	\$ <u>84,644,706</u>	\$ <u>-</u>	\$ <u>15,095,679</u>
Investments at net asset value Total investments	112,753,440 \$ 212,493,825			
Total investments	ψ <u>212,493,023</u>			

The following table sets forth a summary of the Endowment's investments with a reported estimated fair value using net asset value per share at December 31, 2017:

		value at er 31, 2017	Redemption Frequency	Redemption Notice Period	Redemption Terms
Equity common and commingled trust funds (a) Fixed income common and commingled	\$	66,500,978	monthly	5 – 30 days	none
trust funds (b) Real asset common and commingled		27,569,036	monthly	5 – 30 days	none
trust funds (c)		3,170,399	daily	2 days	none
Futures hedge funds (d)		456,310	quarterly	95 days	none
Directional hedge funds (e) Partnerships measured at NAV:		46,854	annually	65 - 95 days	none
Sector based (f)		2,011,380	monthly	Last business day	\$1 million increments no partial redemptions
Partial inflation hedge fund (g)		1,929,924	daily	3 days	none
Debt focused (h)		2,725,456	quarterly	90 days	none
Absolute return fund (j)		2,174,574	annually	N/A	Redeem 50% of shares after 24 months annually
Global financial markets fund (i)		1,303,426	annually	N/A	Redeem 25% of shares after 1 year on annual basis
Global multi-disciplinary fund (j)		1,649,599	quarterly	N/A	Redeem shares after 1 year on a quarterly basis
Long/short investments fund (k)		1,821,212	quarterly	N/A	Redeem 25% of shares each quarter
Private equity (I)		128,260	manager's discretion	N/A	10-year maturity with potential 2 one-year extensions
U.S. equity markets fund (M)		1,266,032	quarterly	N/A	Redeem shares after 1 year on a quarterly basis
Total partnerships		15,009,863			, ,
Total investments at net asset value	<u>\$</u>	112,753,440			

			surements at December	o. o., 20.0 doing.
	Fair value at December 31, 2016	Quoted prices In active markets for identical assets and liabilities	Quoted prices for similar assets and liabilities (Level 2	Significant Unobservable inputs
Assets measured at fair value:	2010	(Level 1 inputs)	inputs)	(Level 3 inputs)
Money market funds Publically traded securities:	\$ 1,599,359	\$ 1,599,359	<u>\$</u> -	\$ -
Energy	1,048,907	1,048,907	<del>-</del>	
Publically traded equity funds:				
Mid-cap	12,771,496	12,771,496	-	
Large cap	15,138,795	15,138,795	-	
International	22,647,612	22,647,612		
	50,557,903	50,557,903		-
Publically traded fixed income funds:				
Taxable bonds	15,947,147	15,947,147	-	
Index and other	5,133,877	5,133,877		
	21,081,024	21,081,024		
Publically traded limited partnerships	4,460,593	4,460,593		
Private limited partnerships	10,338,665	<del>_</del>		10,338,665
Total investments included in the				
fair value hierarchy	<u>89,086,451</u>	\$ <u>78,747,786</u>	\$ <u>-</u>	\$ <u>10,338,66</u>
Investments at net asset value	102,470,520			
Total investments	\$ <u>191,556,971</u>			

The following table sets forth a summary of the Endowment's investments with a reported estimated fair value using net asset value per share at December 31, 2016:

	Fair value at December 31, 2016	Redemption Frequency	Redemption Notice Period	Redemption Terms
Equity common and commingled trust funds (a) Fixed income common and commingled	\$ 57,279,163	monthly	5 – 30 days	none
trust funds (b)	24,214,681	monthly	5 – 30 days	none
Real asset common and commingled	4 004 040	-l - !!/ 4 -	5 00 deve	
trust funds (c)	1,921,210	daily/monthly	5 – 30 days	none
Futures hedge funds (d)	270,097	quarterly	95 days	none
Directional hedge funds (e)	2,647,605	annually	65 - 95 days	none
Partnerships measured at NAV:				
Sector based (f)	1,951,917	monthly	Last business day	\$1 million increments no partial redemptions
Partial inflation hedge fund (g)	1,906,518	daily	3 days	none
Debt focused (h)	2,569,366	quarterly	90 days	none
Absolute return fund (j)	2,447,551	annually	N/A	Redeem 50% of shares after 24 months annually
Global financial markets fund (i)	1,823,948	annually	N/A	Redeem 25% of shares after 1 year on annual basis
Global multi-disciplinary fund (j)	1,704,051	quarterly	N/A	Redeem shares after 1 year on a
		quarterly basis		•
Long/short investments fund (k)	2,039,524	quarterly	N/A	Redeem 25% of shares each quarter
U.S. equity markets fund (m)	1,694,889	quarterly	N/A	Redeem shares after 1 year on a
Total partnerships	16,137,764	quarterly basis		
Total investments at net asset value	\$ 102,470,520			

- (a) The funds include various U.S domestic large, mid and small cap securities and international equity securities including equity securities of companies located in the less developed countries of the world.
- (b) The funds include various fixed income investments in the sovereign bonds and other fixed income securities in the U.S and worldwide in an attempt to outperform both the broad U.S. bond market and the broad worldwide bond market. These funds also invest in investment grade inflation-indexed securities, including U.S. Treasury inflation indexed securities and no-U.S. dollar denominated inflationindexed securities.
- (c) The fund includes various assets across a broad spectrum of commodity and natural resource-oriented asset categories pursuing a multi-strategy approach to investing in the commodities and natural resource markets, which include futures, options on futures and forward contracts on exchange traded agricultural goods, metals, minerals, energy products, natural resources and foreign currencies.
- (d) The funds pursue multiple strategies to provide investors with net returns over a full market cycle that are favorable to capital markets on a risk-adjusted basis.
- (e) The funds pursue multiple strategies to diversify risks and reduce volatility while seeking to deliver positive returns regardless of the direction of the broader market.
- (f) The fund's investment strategies include but are not limited to sector-based fundamental long/short equity (including, but not limited to investments in the healthcare, financial, consumer/retail, technology, energy, cyclical, and media sectors), short and medium term trading portfolios, global macro trading, special situations, distressed companies and arbitrage opportunities, both within and outside U.S. markets.
- (g) The fund's investment objective is to provide diversification and inflation protection and to generate higher risk-adjusted total returns than leading commodity market benchmarks. The fund seeks to achieve its objective by investing in a long-only, unleveraged portfolio of exchange-traded futures and forward contracts on tangible commodities to obtain broadly diversified exposure to all principal groups in the global commodity markets, including energies, metals, and agriculture.
- (h) The fund is a special situation fund that seeks to earn superior risk-adjusted returns while emphasizing preservation of capital. The fund's investment strategies are primarily in the leveraged issuer, distressed debt, and reorganized equity markets of North America and Europe, in addition to other markets including Australia and New Zealand. The fund invests primarily in public debt and equity securities, bank debt and vendor payables.
- (i) The fund's principal strategy is to identify and exploit inefficiencies in global financial markets while minimizing exposure to market risk through hedging and other investment strategies that are general intended not to be market-sensitive.
- (j) The fund seeks to profit from a global multi-disciplinary approach that uses a variety of trading strategies, including, but not limited to, model-based trading and discretionary and relative value trading. The fund invests in a broad array of securities and derivatives under a range of different market scenarios.
- (k) The fund seeks to deliver superior absolute returns by employing global and opportunistic long/short strategy for investing in distressed debt, value equities and event equities.
- (I) The fund's investment objective is to generate long-term capital appreciation across management buyouts, leveraged acquisitions, build-ups, recapitalizations, control restructurings growth equity transactions, and pre-public offering opportunities.
- (m) The fund invests primarily in equities and equity-related securities and derivative instruments but has flexibility with respect to the types of securities or other instruments used in pursuing its trading strategies.

The fair values of investments in publically traded money market funds, equity securities, and equity, fixed income and limited publically traded limited partnership funds are determined based upon market closing process, using a market approach.

The following table illustrates the activity of Level 3 assets measured at fair value on a recurring basis from December 31, 2016 to December 31, 2017:

_						Fair Value I	Meas	surements	Using Unobse	rvable Inputs (	Level 3)
	Re	Natural Private Resources Equity Partnership Partnershi			Venture Capital <u>Partnership</u>		Distressed Debt Partnership		Property <u>Fund</u>	Offshore Limited Partnership	<u>Total</u>
Beginning balance, December 31, 2016	\$	224,531	\$	5,905,417	\$	3,670,605	\$	538,112	\$ -	\$ -	\$10,338,665
Total gains or losses included in changes in net assets:											
Unrealized gains Purchases, issuances/subscriptions, and sales:		155,823		1,260,432		354,117		35,546	56,962	235,605	2,098,485
Purchases		460,000		601,500		415,000		-	2,250,000	1,517,882	5,244,382
Sales/distributions		(55,828)	_	(1,670,060)	_	(566,552)	_	<u>(140,000</u> )	(29,187)	<u>(124,225</u> )	(2,585,852)
Ending balance, December 31, 2017	<u>\$</u>	784,526	\$	6,097,289	\$	3,873,170	\$	433,658	<u>\$ 2,277,775</u>	<u>\$ 1,629,262</u>	<u>\$15,095,680</u>

The following table illustrates the activity of Level 3 assets measured at fair value on a recurring basis from December 31, 2015 to December 31, 2016:

	Fair Value Measurements Using Unobservable Inputs (Level 3)								
	Natural Resources <u>Partnership</u>		Private Equity <u>Partnerships</u>		Venture Capital <u>Partnership</u>		Distressed Debt Partnership		<u>Total</u>
Beginning balance, December 31, 2015  Total gains or losses included in changes in net assets:	\$	3,946	\$	5,327,085	\$	3,999,539	\$	648,328	\$ 9,978,898
Unrealized gains (losses)		101,576		688,226		(118,450)		49,384	720,736
Purchases, issuances/subscriptions, and sales:									
Purchases		160,000		1,013,750		223,500		-	1,397,250
Sales/distributions		(40,991)		(1,123,644)	-	(433,984)	_	<u>(159,600</u> )	(1,758,219)
Ending balance, December 31, 2016	\$	224,531	\$	5,905.417	\$	3,670,605	\$	538,112	<u>\$10,338,665</u>

Alternative investments include all investments for which a readily determinable fair value does not exist. For the Endowment, alternative investments include its investments in common and commingled equity, fixed income and real asset trust funds, directional hedge funds and various limited partnership funds. In accordance with accounting principles generally accepted in the United States, the Endowment estimates the fair value of investments in investment companies for which the investment does not have a readily determinable fair value using net asset value per share or its equivalent. Unless it is possible that all or a portion of the investments will be sold for an amount different from net asset value, the Endowment applies a practical expedient and concludes that the net asset value reported by the underlying funds approximates the fair value of these investments. The Endowment has estimated the fair value of its alternative investments at the net asset value per share or its equivalent, such as partners' capital per share, without adjustment. The following are descriptions of each alternative investment:

The Endowment has an investment in a natural resources partnership of \$784,526 and \$224,351 at December 31, 2017 and 2016, respectively. The Endowment has committed a total of \$2,000,000 and has unfunded commitments of \$1,360,000. These funds are ineligible for redemption and the typical life of the partnerships is 12 years from the date of formation but can be extended under certain circumstances. The partnership invests primarily in limited partnerships, which in turn, make oil, gas, and other natural resource-related investments with the objective of obtaining long-term growth of capital.

The Endowment has investments in international and domestic private equity partnerships of \$6,097,289 and \$5,905,417 at December 31, 2017 and 2016, respectively. The Endowment has committed a total of \$12,500,000 and has unfunded commitments of \$5,357,250 as of December 31, 2017. These funds are ineligible for redemption and the typical life of the partnerships is 12 years from the date of formation but can be extended under certain circumstances. These partnerships generally seek to generate higher returns over the long-term than those generally available on the foreign and domestic securities exchanges through investments in a diversified portfolio of international and domestic private capital funds.

The Endowment has an investment in a venture capital partnership of \$3,873,169 and \$3,670,585 at December 31, 2017 and 2016, respectively. The Endowment has committed a total of \$6,500,000 and has unfunded commitments of \$2,923,750 as of December 31, 2017. These funds are ineligible for redemption and the typical life of the partnership is 12 years from the date of formation but can be extended under certain circumstances. This partnership seeks to earn returns above those on publically traded stocks by investing in early stage, high growth private companies, principally in the information technology and life sciences/healthcare fields.

The Endowment has an investment in a distressed debt partnership of \$433,658 and \$538,112 at December 31, 2017 and 2016, respectively. The Endowment has committed a total of \$2,000,000 and has unfunded commitments of \$305,200 as of December 31, 2017. The Endowment may redeem certain portions of its investment on each December 31, provided the fund has not commenced a general liquidation; however, interests in the fund with respect to longer-term investments as defined by the offering memorandum, are not redeemable by the Endowment until the corresponding longer-term investments are realized. The partnership seeks to pursue an investment program comprised of performing restructured debt, stressed debt, distressed debt and mezzanine debt investments that seeks to provide a net internal rate of return in the mid-teens.

The Endowment has an investment in a property fund of \$2,277,775 at December 31, 2017. The Endowment has committed a total of \$3,000,000 and has unfunded commitments of \$750,000 as of December 31, 2017. The Endowment may redeem certain portions of its investment quarterly upon 45 day notice subsequent to the third anniversary of the date of the first investment made by the fund. The partnership seeks to pursue an investment program comprised of high-quality assets including student and senior housing, medical office and life science properties and storage properties that target a gross annual return 9-10%.

The Endowment has an investment in a secured debt asset fund of \$1,629,262 at December 31, 2017. The Endowment has committed a total of \$5,000,000 and has unfunded commitments of \$3,465,122 as of December 31, 2017. The Endowment may not withdraw capital from the fund during the investment period (3 years) and the post-investment period (3 years with two 1 year extensions). The partnership seeks to acquire secured debt assets to provide 6% annual cash distributions paid quarterly

Total net gains or losses for level 3 assets for the periods above are included in net realized and unrealized gains (losses) on investments in the statement of activities. There were no transfers in or out of Level 3 for the years ended December 31, 2017 and 2016.

### 4. Property and Equipment

Property and equipment at December 31, 2017 and 2016 consists of the following:

	2017	2016
Land Building and equipment Construction in progress Total property and equipment	\$ 137,794 902,668 63,821 1,104,283	\$ 137,794 902,668 
Less: accumulated depreciation	(248,756) \$ 855,527	<u>(195,123)</u> \$ 845,339
Note Payable  Note payable to a bank with six interest only payments through October 2011; then thirty monthly payments of \$2,361 including principal and interest	2017	2016
at prime minus .26%. The note was refinanced in 2014 with monthly payments of \$2,756 including principal and interest at 3.75% from June 2014 through May 2021. The note was collateralized by the building and was paid off in December 2017.	<u>\$</u>	<u>\$ 134,311</u>

In February 2017, the Endowment entered into a line of credit with a financial institution. The principal amount of the line of credit is \$5,000,000 with monthly interest payments; interest rate is LIBOR market index plus 2%. There was no balance on the line of credit as of December 31, 2017. The line of credit matures on February 24, 2019. The line of credit is secured by investments.

### 6. Employee Benefit Plan

5.

The Endowment sponsors a Simplified Pension Plan whereby deposits in an amount equal to 11% of each full-time employee's gross pay is deposited into a self-directed individual retirement account. Employees are eligible to participate in the plan from the first day of employment and are fully vested in all funds deposited into their accounts. The Endowment's contribution totaled approximately \$147,000 and \$126,000 for the years ended December 31, 2017 and 2016, respectively.

In March 2014, the Endowment began sponsoring a 457(b) Deferred Compensation Plan for certain of its management employees. Contributions are based on agreements between individual employees and the Endowment and may not exceed the lesser of \$17,500 or 100% of employee compensation. Amounts accrued on deferred compensation are payable to plan participants upon separation from employment or attaining age 70  $\frac{1}{2}$ . The market value of investments and the related obligation to covered employees was approximately \$72,000 and \$52,000 at December 31, 2017 and 2016, respectively.

### 7. Net Assets

Temporarily restricted net assets are restricted for the following purposes at December 31, 2017 and 2016:

	2017	_	2016
Deepwater Horizon Project Tracker NRCS – DoD Forest Conservation Endowment earnings to support ongoing programs	\$ 60,000	\$	20,000 60,000
(See Note 8) Forest Conservation Fund North American Forest Partnership National Conservation Easement Database Phase II Savannah River Project Wood-to-Energy Check-off Other	21,406,784 526,733 43,990 - 107,631 - 42,593		1,154,144 467,446 150,619 37,059 14,283 25,036 61,922
	<u>\$ 22,187,731</u>	<u>\$</u>	1,990,509

Permanently restricted net assets consists of a \$200,000,000 endowment received as a result of the SLA to be invested in perpetuity with the investments gains and investment earnings to be used for the Endowment's set purpose as described in Note 1.

### 8. Endowment Funds

The Endowment was organized to support educational and charitable causes in timber-reliant communities and educational and public interest projects addressing forest management issues that affect timber-reliant communities, or the sustainability of forests as sources of building materials, wildlife habitat, bio-energy, recreation, and other values. The Endowment's funds include donor-restricted endowment funds classified as permanently restricted.

The investment objectives of the donor-restricted endowment funds have been established in conjunction with a comprehensive review of the current and projected financial requirements. The investment objectives are:

- To achieve a favorable long term, real rate of return primarily through capital appreciation.
- To preserve principal through reasonable efforts, but preservation of principal shall not be imposed as a requirement on each individual investment.
- To produce current income, but only as a secondary consideration.
- To reduce risk by diversifying among markets, managers and time frames.

### Interpretation of Relevant Law

The Board of Directors of the Endowment has interpreted the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. The Endowment follows the laws of UPMIFA in Delaware, the incorporation state, and South Carolina, the state in which the Endowment is headquartered. The Endowment has classified as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the required accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets, if positive, until those amounts are appropriated for expenditure by the Endowment in a manner consistent with the standard of prudence prescribed by UPMIFA.

Donor-restricted endowment net asset composition by type of fund as of December 31, 2017 is as follows:

Unrestricted	Unrestricted	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>	
Donor-restricted endowment funds	<u>\$</u>	<u>\$ 21,406,784</u>	\$ 200,000,000	<u>\$ 221,406,784</u>	

Changes in donor-restricted endowment net asset for the year ended December 31, 2017 are as follows:

-	<u>Unrestricted</u>		Temporarily Restricted	Permanently <u>Restricted</u>	<u>Total</u>		
Endowment net assets, December 31, 2016	\$	-	\$ 1,154,144	\$ 200,000,000	\$ 201,154,144		
Investment return: Investment income, net Net unrealized and		-	3,278,163	-	3,278,163		
realized investment gains Total investment return		<del>-</del> -	<u>26,001,355</u> 29,279,518	<del></del>	26,001,355 29,279,518		
Appropriation of assets for expenditures		<u>_</u>	(9,026,878)		(9,026,878)		
Endowment net assets, December 31, 2017	<u>\$</u>	<u> </u>	<u>\$ 21,406,784</u>	<u>\$ 200,000,000</u>	<u>\$ 221,406,784</u>		

Donor-restricted endowment net asset composition by type of fund as of December 31, 2016 is as follows:

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
Donor-restricted endowment funds	<u>\$</u>	<u>\$ 1,154,144</u>	\$ 200,000,000	<u>\$ 201,154,144</u>

Changes in donor-restricted endowment net asset for the year ended December 31, 2016 are as follows:

	<u>u</u>	nrestricted		orarily ricted		rmanently <u>estricted</u>		<u>Total</u>
Endowment net assets, December 31, 2015	\$	(5,027,424)	\$	-	\$ 2	200,000,000	\$	194,972,576
Investment return: Investment income, net Net unrealized and		-	3,1	61,593		-		3,161,593
realized investment gains Total investment return		5,027,424 5,027,424		<u>50,470</u> 12,063		<u>-</u>		10,577,894 13,739,487
Appropriation of assets for expenditures		<u>-</u>	(7,5	57,919)		<u>-</u>	_	<u>(7,557,919</u> )
Endowment net assets, December 31, 2016	\$	<u> </u>	<u>\$ 1,1</u>	<u>54,144</u>	<u>\$ 2</u>	200,000,000	\$	201,154,144

### **Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Endowment to retain as a fund of perpetual duration. There were no deficiencies of this nature reported in unrestricted net assets as of December 31, 2017 and 2016.

### **Return Objectives and Risk Parameters**

The Endowment has adopted investment and spending policies for endowment assets that are intended to provide an ongoing stream of funding of the Endowment's set mission. Endowment assets include those assets of donor-restricted funds that the Endowment must hold in perpetuity. Under this policy, as approved by the Board, the endowment assets are invested in a manner that is intended to produce a high level of total investment return consistent with a prudent level of portfolio risk.

### Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Endowment relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Endowment targets a diversified asset allocation that places a greater emphasis on equity and fixed income-based investments to achieve its long-term return objectives within prudent risk constraints.

### Spending Policy and How the Investment Objectives Relate to Spending Policy

The Endowment's Board of Directors seeks to address twin objectives of deploying resources to achieve its mission and operating as prudent fiduciaries. The Endowment's Board of Directors adopted changes to its investment and spending policies in July 2017. Under the policies the near-term target is to distribute grants or program investments of up to 3.5% and provide for operating expenses of .375% of the investment corpus annually against an overall expected return of 6.5%. The amended policy does not supersede a "downside policy" adopted in May 2008 to address significant market declines. Under those circumstances, a spending rate of not more than 2.5% of corpus would go into effect in the event of a decline below the \$200 million corpus, and that policy further called for the Board to revisit the policy in the face of "exceptional downturns," defined as declines in the fair value of assets to below \$190 million.

### 9. Commitments

The Endowment makes multi-year commitments to fund specific research and public interest projects with other nonprofit organizations and universities. Committed funds totaled approximately \$14,489,000 at December 31, 2017. These contracts are committed for varying dates through 2021.

### 10. Contingencies

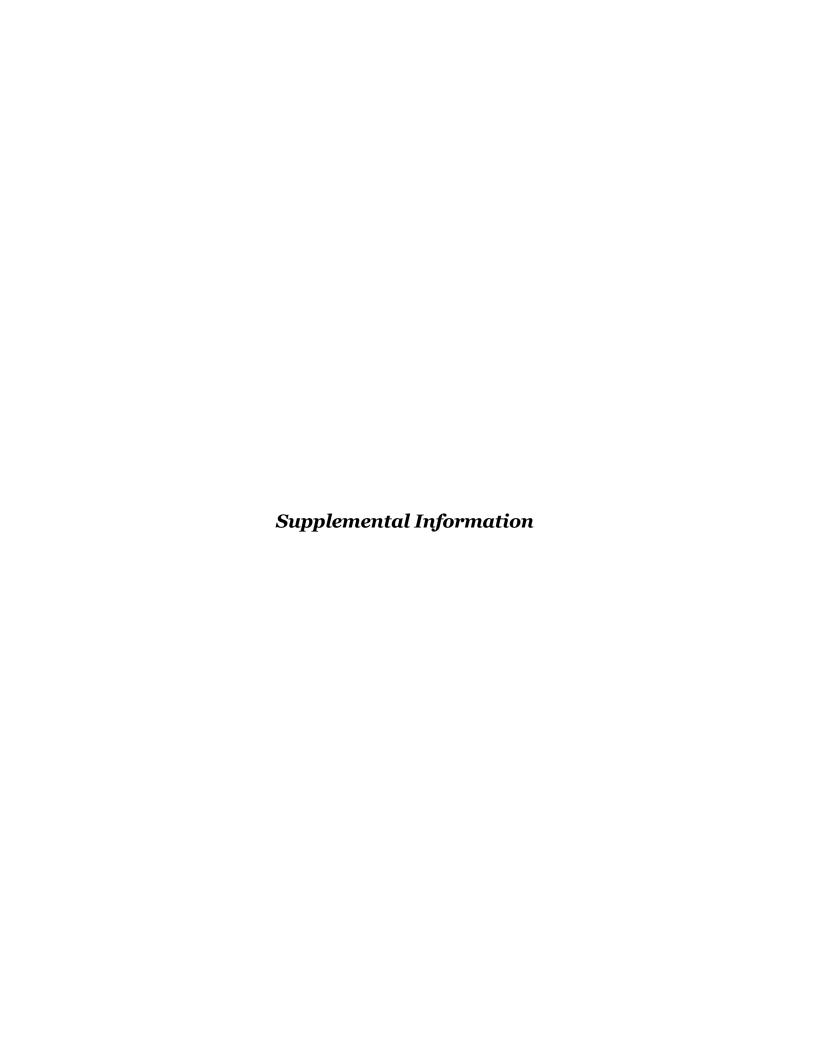
From time to time, the Endowment is a defendant in legal actions involving claims arising in the normal course of business. Management believes that, as a result of legal defenses, none of these activities should have a material adverse effect on its consolidated financial condition. However, the ultimate outcome of these matters cannot be estimated at the present time.

### 11. Subsequent Events

After December 31, 2017, the Endowment made multi-year commitments to fund specific research and public interest projects with other nonprofit organizations and universities. Committed funds totaled approximately \$20,006,000. These contracts are committed for varying dates through 2021.

In January 2018, the Endowment received \$5 million as the custodial partner attendant to an impact directed environmental agreement in connection to the Endowment's mission to support forestry in North America. The Endowment acts as custodian of the funds; the funds will be reflected as an asset and liability in the Consolidated Statement of Financial Position and investment income is recorded as both an asset and liability when earned. Management fees will be earned by the Endowment in connection with the agreed level of custodial activities.

The Endowment evaluated the effect subsequent events would have on the consolidated financial statements through September 25, 2018, which is the date the consolidated financial statements were available to be issued.



U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries Consolidated Schedules of Functional Expenses For the Years Ended December 31, 2017 and 2016

		2017  Management  and  Programmatic General Total		2016 Management and Programmatic General			Total					
One and Tampifestion	•	400 544	•		•	400 544	Φ	4.450.000	Φ		Φ	4.450.000
Oregon Torrefaction	\$	422,544	\$	-	\$	422,544	\$	4,150,900	\$	-	\$	4,150,900
All other programs		10,317,648		-		10,317,648		8,172,595		-		8,172,595
Compensation - officers		273,280		68,320		341,600		265,320		66,330		331,650
Compensation - non-officers		684,166		326,990		1,011,156		623,689		299,824		923,513
Training/Recruitment		-		1,688		1,688		-		17,868		17,868
Employee benefits		192,472		64,481		256,953		220,045		78,251		298,296
Travel		83,766		71,065		154,831		80,355		51,336		131,691
Communications		25,112		19,856		44,968		23,973		19,525		43,498
Utilities/Supplies/Other		-		54,517		54,517		-		22,454		22,454
Professional services		9,017		78,271		87,288		17,801		79,104		96,905
Insurance		12,842		19,123		31,965		11,263		23,165		34,428
Interest expense		, <u> </u>		4,618		4,618		, -		5,720		5,720
Taxes/other		_		305,219		305,219		-		17,577		17,577
Reserve for uncollectible notes receivable		457,288				457,288	_	548,438				548,438
	\$	12,478,135	\$	1,014,148	\$	13,492,283	\$	14,114,379	\$	681,154	\$	14,795,533

See accompanying notes. 21



## INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF CONSOLIDATED FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Board of Directors U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries Greenville, South Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries (the "Endowment"), which comprises the consolidated statement of financial position as of December 31, 2017, and the related consolidated statements of activities, and cash flows for the years then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated September 25, 2018.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the consolidated financial statements, we considered the Endowment's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Endowment's internal control. Accordingly, we do not express an opinion on the effectiveness of the Endowment's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Endowment's consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Endowment's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of consolidated financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Endowment's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Endowment's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

**Greenville, South Carolina September 25, 2018** 

Dixon Hughes Goodman LLP



### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

The Board of Directors U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries Greenville, South Carolina

### Report on Compliance for Each Major Federal Program

We have audited U.S. Endowment for Forestry and Communities, Inc. and Subsidiaries (the "Endowment") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the Endowment's major federal program for the year ended December 31, 2017. The Endowment's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal program.

### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the Endowment's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Endowment's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the Endowment's compliance.

### Opinion on Each Major Federal Program

In our opinion, the Endowment complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the major federal program for the year ended December 31, 2017.



### Report on Internal Control Over Compliance

Management of the Endowment is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Endowment's internal control over compliance with the types of requirements that could have a direct and material effect on its major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for its major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Endowment's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Greenville, South Carolina September 25, 2018

Dixon Hughes Goodman LLP

Federal Grantor/Pass-Through Grantor/Program or Cluster Title	Federal CFDA <u>Number</u>	Federal Expenditures	Expenditures to Subrecipients
Research and Development - cluster U. S. Department of Agriculture Direct Program: Forestry Research	10.652	\$ <u>132,776</u>	\$ <u>87,669</u>
U. S. Department of Defense <u>Direct Program</u> :  Basic, Applied, and Advanced Research in  Science and Engineering	12.630	<u> 156,454</u>	<u>98,500</u>
Total Research and Development - cluster		289,230	186,169
U. S. Department of Agriculture <u>Direct Program:</u> Plant and Animal Disease, Pest Control, and Animal Care	10.025	56,542	56,542
Cooperative Forestry Assistance	10.664	624,729	260,514
Wood Utilization Assistance	10.674	503,179	228,073
Soil and Water Conservation	10.902	166,148	166,148
Environmental Quality Incentives Program	10.912	707,075	630,956
Regional Conservation Partnership Program	10.932	88,654	88,654
Total U. S. Department of Agriculture		2,146,237	1,430,887
Environmental Protection Agency Direct Program: Healthy Watersheds Consortium Grant Program	66.441	<u>496,115</u>	476,944
U.S. Department of Defense Direct Program: Legacy Resource Management Program	12.632	4,333	
Total expenditures of Federal awards		<u>\$ 2,936,005</u>	\$ 2,094,000

### 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the "Schedule") includes the federal grant activity of the U.S. Endowment for Forestry and Communities, Inc. and Subsidiary (the "Endowment") under programs of the federal government for the year ended December 31, 2017. The information in this Schedule is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Because the Schedule presents only a selected portion of the operations of the Endowment, it is not intended to and does not present the financial position, changes in net assets or cash flows of the Endowment.

### 2. Summary of Significant Account Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

The Endowment has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

### U. S. Endowment for Forestry and Communities, Inc. and Subsidiaries Schedule of Findings and Questioned Costs

Section I—Su	mmary of Auditors' Results
Financial Statements	
Type of auditors' report issued on whether the consolidated financial statements were presented in accordance with GAAP:	Unmodified
Internal control over financial reporting:	
• Material weakness(es) identified?	YesX No
<ul> <li>Significant deficiencies identified that are not considered to be material weaknesses?</li> </ul>	YesX_ None reported
Noncompliance material to financial statements noted?	YesX No
Federal Awards	
Internal control over major programs:	
Material weakness(es) identified?	YesX No
<ul> <li>Significant deficiencies identified that are not considered to be material weaknesses?</li> </ul>	Yes X None reported
Type of auditors' report issued on compliance for major programs:	Unmodified
Any audit findings disclosed that are required to be reported in accordance with 200.516 of Uniform Guidance?	Yes X No
Identification of major programs:	<u>——</u>
<u>CFDA Numbers</u>	Name of Federal Program or Cluster
10.912	Environmental Quality Incentives Program
Dollar threshold used to distinguish between type A and type B programs:	\$ 750,000
Auditee qualified as low-risk auditee?	No

	dings and Questioned Costs (continued)
	Section II— Consolidated Financial Statement Findings
There were none.	
	Section III— Federal Award Findings and Questioned Costs
There were none.	